



LEADERSHIP

IN

COMMUNITY

PHILANTHROPY

17 | 18

95



DESIGN
The design for this annual report celebrates the theme of 'Leadership in Community Philanthropy' and the many achievements the Foundation has accomplished over the past 95 years.



SINCE 1923
This year's annual report celebrates our history, the vision of Sir John Swanson, our contribution to the wider Melbourne community, and importantly acknowledges the support of our donors who have been and will be a critical component of our success.

Above:
Flower Day 1925
The gesture of giving flowers was beautifully captured in Melbourne when Lord Mayor Sir William Brunton launched Flower Day in May 1925 for the Lord Mayor's Charitable Fund for Metropolitan Hospitals and Charities.



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Lord Mayor's Charitable Foundation wishes to acknowledge the traditional custodians of the land on which we work and celebrate our events, the People of the Kulin Nation. We pass on our respects to their Ancestors and Elders, both past, present and emerging. We acknowledge their tireless work in continuing their traditional lore and practices, and their commitment to protecting their traditional land and waterways.



ABOUT US



VISION

Inspiring philanthropy.
Sustained social impact.

MISSION

As a community foundation, we work in partnership with our stakeholders to lead positive change. We do this through innovative and inspired philanthropy. This includes granting, community engagement, partnerships, research, sharing knowledge, influencing policy and impact investment.

VALUES

Accountable: We are accountable to our donors.

Brave: We believe in philanthropy's role in supporting the testing of new ideas and demonstrating innovative solutions.

Collaborative: We work as a team internally and understand the added value of working collaboratively with diverse partners.

Creative: We learn from what we do and fund.

Ethical: We apply an ethical lens to our granting and investments.

Relevant: We use research and learning to make sure we are funding and working on issues that are relevant to the community today.

Respectful: We respect difference within our team and our community.

THE HEART OF COMMUNITY PHILANTHROPY IN MELBOURNE

In 2018 we are celebrating our 95th anniversary and throughout this year we have honoured the incredible vision of founding Lord Mayor Sir John Swanson and the history of Lord Mayor's Charitable Foundation.

From our early fundraising appeals in 1923 to today's social impact investment, Lord Mayor's Charitable Foundation has been at the heart of community philanthropy in Melbourne.

Today we are more than just a grantmaking organisation, we are a community of people who work together to influence and support positive social change through our inspired philanthropy.

In the past six years we have granted \$56 million to charitable and not-for-profit organisations around Melbourne, and this year we have provided \$10.4 million in funding to charitable not-for-profit and community initiatives.

As a community foundation we are by and for the people. We are in a unique position to connect people together to tackle the issues affecting Melbourne. Through many of our projects we have brought together people from different sectors of our community – business, government, academic, commercial and not-for-profit – that would otherwise not work together on issues as a collective group. Our Affordable Housing Challenge is a great example of our collaborative approach to problem solving.

We believe that innovation and change occur when the intersection of ideas, knowledge and funding comes together to improve lives for all people.



SUSTAINABLE
DEVELOPMENT
GOALS

As a community foundation, we are committed to further connecting our work with the United Nation's Sustainable Development Goals, a collection of 17 goals set by the United Nations General Assembly and shared by government, business and the not-for-profit sector.



OUR IMPACT AREAS

Our four Impact Areas include Education & Employment, Environment & Sustainability, Healthy & Resilient Communities, and Homelessness & Affordable Housing. These areas and the priorities within them are based on evidence of need from *Greater Melbourne Vital Signs 2017* report.



OUR GRANTING
PRINCIPLES

- Increase life opportunities**
Support projects and programs which work to increase life opportunities and overcome barriers for participation.
- Promote social inclusion and cohesion**
Support projects, programs or organisations which actively promote social inclusion and cohesion.
- Community Engagement**
Support projects, programs and organisations that encourage community engagement.
- Engage beyond grants**
Leverage our grantmaking, when appropriate, with other tools for change.
- Knowledge creation and dissemination**
Promote and encourage knowledge creation and dissemination through our work, both as an organisation and as a partner.
- Transparency and Accountability**
Work transparently and responsibly across all of our operations.
- Sustainability**
Sustainability of the activity following the conclusion of the grant will be taken into consideration when assessing grants.

Balanced Giving
Work to achieve a balance in our granting between addressing immediate needs and investing in projects and organisations that support long-term social change.

- Grants Categories**
- Exploration
 - Innovation
 - Thrive
 - Eldon and Anne Foote Trust Donor Advised Program
 - Proactive Initiatives
 - Signature



\$10.404 million in Grants

17 | 18

Grants to support our Impact Areas

- \$1.998m** Education & Employment
- \$1.994m** Environment & Sustainability
- \$1.437m** Healthy & Resilient Communities
- \$1.763m** Homelessness & Affordable Housing



Grants supporting innovation and the exploration of new ideas

\$5.733m
(55%)
Innovation, Exploration, Proactive & Initiative grants

Grants building the capacity of the charitable sector

\$1.765m
(17%)
Capacity Building, Thrive, Youth in Philanthropy, Sector Capacity, Signature

Donor grants

\$2.906m
(28%)
Donor advised grants



Inspiring Philanthropy panel discussion with Michael Northrop, Mark Horstman, John Thwaites and Aromar Revi

1



4



2



Vital Signs panel discussion with John Watson, Kate Buxton, Ian Bird and Catherine Brown

3



HIGHLIGHTS 17 | 18



5

JULY

17

Inspiring Philanthropy Oration

With guest orator Michael Northrop, Program Director for Sustainable Development at Rockefeller Brothers Fund

1, 5

Melbourne Women's Fund Grants Awards

A collective giving group hosted by Lord Mayor's Charitable Foundation

4

AUGUST

Youth in Philanthropy Graduation 2017

6

SEPTEMBER

Melbourne Women's Fund Women's Economic Empowerment Forum

With keynote speaker Emeritus Professor Gillian Triggs

2

OCTOBER

Launch of Greater Melbourne Vital Signs

3, 7

Australian Community Philanthropy Conference

Lord Mayor's Charitable Foundation is a member and conference supporter



7



8



9



10

NOVEMBER

Inspiring Philanthropy Celebration with guest orator Victoria's Governor Linda Dessau AC

Donors, supporters, friends and grant partners of Lord Mayor's Charitable Foundation celebrated community philanthropy at the Foundation's annual Inspiring Philanthropy Celebration. Her Excellency, the Honourable Linda Dessau AC Governor of Victoria, was the guest orator and, spoke about Melbourne's history as a leading philanthropic city, highlighting the Alfred Felton bequest and Churchill Fellowship as early examples of collective giving.

10

Impact100 Melbourne Grants Awards

A collective giving group hosted by Lord Mayor's Charitable Foundation

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12

DECEMBER

Celebrating Giving with guest speaker Hugh Mackay AO, author and social researcher

At our end of year 'thank you' event at the Melbourne Town Hall, Hugh Mackay AO inspired and encouraged our donors to continue with their giving and support of charitable organisations, providing guests with a uplifting message of hope.

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Innovation Grants Pitch

MARCH

18

Affordable Housing Challenge

Visit from Dr David Rosen, US advisor on affordable housing developments.

11

APRIL

Youth in Philanthropy Forum 2018

8

Launch of Leader Local grants Partnership with Leader Community News

MAY

Launch of *Changing Melbourne For Good* 2018

With Rob Gell AM

JUNE

The Swanson Society Dinner

Celebrating the Foundation's 95th Anniversary with guest speakers Lord Mayor Sally Capp and Rob Gell AM.

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LORD MAYOR'S MESSAGE



COMMUNITY PHILANTHROPY

The power of community philanthropy is demonstrated every day by Lord Mayor's Charitable Foundation. For 95 years the Foundation has helped support Melbourne's most vulnerable people through grants, research, partnerships and social investment. We constantly look ahead to anticipate emerging challenges and intervene early.

In key projects such as affordable housing and food security, an innovative charitable organisation can make a real impact. The Foundation is effective in this and many other community issues, and the *Greater Melbourne Vital Signs* research report of 2017 remains a crucial guide to addressing areas of most need.

As Lord Mayor of Melbourne, I am very proud to be the honorary patron of the Foundation and I wish all involved continued success in embedding the philanthropic spirit in our city.

The Right Honourable the Lord Mayor Sally Capp
The Right Honourable Lord Mayor of Melbourne



95 YEARS OF PHILANTHROPY

This special 95th anniversary year of the Lord Mayor's Charitable Foundation is a great time to reflect on the positive impact the Foundation has had on Melbourne.

But just how do you measure the impact of 95 years of community philanthropy? We have certainly measured it well in recent years as we have documented and reported on the impact of our granting and other activities. However, the long term collective impact of 95 years of fundraising and grantmaking can only be described as immeasurable.

This year our corpus reached \$250 million and we were able to grant more than \$10.4 million. It is an incredible achievement for the Foundation and our donors to exceed \$10 million in grants in one year.

We have continued our trajectory of evidence based grantmaking and our *Greater Melbourne Vital Signs* report is a terrific example of the research we undertake to ensure we understand the needs of our community.

I was delighted as Chair to welcome Victoria's Governor Linda Dessau AC as our guest of honour to our Inspiring Philanthropy Celebration, and welcome Lord Mayor Sally Capp to the Foundation



as our honorary patron at our 95th Anniversary Dinner held at the Melbourne Town Hall in June.

I would like to take this opportunity to acknowledge the support of our Board throughout this anniversary year, in particular Sandra Hacker our Deputy Chair, for her commitment and wise counsel, as well as our three retiring Directors. Firstly, Jay Bonnington who served the Board for ten years, including three years as Deputy Chair. Jay's wealth of knowledge and experience in governance and finance has been highly valued and appreciated by all Board members during a time of significant growth for the Foundation.

Jon Edwards also retired after ten years of service during which time he chaired many of the Foundation's grants advisory panels, and social needs and governance committees. Once again Jon's experience and skills in management and governance, and his insight and understanding of community issues, greatly contributed to the success of the Foundation today. I would also like to acknowledge and extend my appreciation to Richard Balderstone for providing his vast investment knowledge and experience to our Board, particularly during a time when our Corpus grew significantly, and we were also transitioning into our new investment strategy.

We welcomed two new Board members in Rob McGauran and Jane Hansen, and they are already contributing greatly with their wide-ranging knowledge in housing, philanthropy, business and social issues.

I would also like to take this opportunity to congratulate the Foundation's Chief Executive Officer Catherine Brown and her team, including Chief Financial Operations Officer Darren McConnell, for another successful year in managing the operations of the Foundation. Catherine's strong leadership and commitment to an ambitious vision for the Foundation is inspiring. Thank you also to the members of our Grants Advisory Panels who continue to provide expert advice and support of our grants program managers.

I look forward to continuing to work with our donors in supporting the health and wellbeing of Melbourne. Our donors, grants partners and supporters have been a critical component of our success in becoming one of Australia's leading philanthropic organisations.

Andrew Baxter
Chair
Lord Mayor's Charitable Foundation

CEO'S REPORT



LEADERSHIP IN PHILANTHROPY

This year, Lord Mayor's Charitable Foundation celebrates 95 years of philanthropy supporting Melbourne's charities and hospitals to help them tackle the tough challenges of the times.

Ninety-five years covers nearly four generations. It follows the ebbs and flows of almost a century of Melbourne life. It includes World War II, major natural disasters, many waves of migration, the development of Melbourne into a welcoming and sophisticated multicultural city (with laneways and great food!), and now the challenges of the digital revolution, population growth, globalisation and sustainability. Ninety-five years covers times of great success for the Foundation and, to be honest, times when the Foundation wondered about its future viability. But here we are, 95 years old and still going strong!

This annual report has leadership as its central theme.



Board members Jane Peck and Rob McGauran with Catherine Brown and VincentCare's CEO John Blewonski at the new Ozanam House redevelopment.

To gain a sense of the Foundation's early culture of leadership, we need to step back to 1923 and consider how visionary Sir John Swanson was when he established Lord Mayor's Fund for Metropolitan Hospitals and Charities. The first community foundation in the world had only been started in 1916. The King's Fund in England, which began in 1897 and had the backing of a king, (was also an inspiration to Sir John) Sir John was clearly a problem solver. He was very concerned to ensure that poorer people could afford to go to hospital when they needed it, especially servicemen and service women who had returned from World War I requiring support with long term disabilities and medical conditions.

Sir John Swanson was also a compassionate man. His bequest of 500 pounds was the Foundation's first bequest. While, sadly, he died soon after establishing Lord Mayor's Fund, he had led by example and created a community giving vehicle for the long term which inspired acts of kindness and generosity.

Today we continue to take a forward looking and solutions focused approach to philanthropy. We continue to support the most disadvantaged in our community. We prioritise, based on evidence, the big issues of our day.

As a community foundation, we recognise that we can be more than grantmakers. We can be active partners and collaborators and we can

use other tools in the philanthropy tool box to help make more of a difference. Leadership for us is also about going in early as a funder, about understanding the innovative ideas that charity leaders are putting forward and backing them to test, demonstrate and even scale these ideas from a concept to demonstrated services and programs. This can happen in any of the impact areas which we fund. This approach is also about staying with leaders on the journey, from a small grant through to a proactive or innovation grant and further. Some of the most exciting social innovations take time to realise.

The following are a selection of projects where we have supported leaders to implement their vision.

I would like to acknowledge the leadership of John Blewonski, CEO of VincentCare who shared his vision with me for the redevelopment of Ozanam House, which offered crisis accommodation for older men. The project was ambitious in size, in service redesign, in financing model and sustainable design – but it was brilliant. The Foundation is pleased to be the first philanthropic funder with a \$600,000 grant, soon followed by Gandel Philanthropy. The leverage has been enormous: \$13 million from State Government, pro bono support for project management and many contractors – the project is valued over \$40 million.



At the topping out ceremony in May, we learned that Energy Australia is funding a sustainable electrical system for the building valued at \$500,000. Ozanam House will be providing crisis, medium term and long-term housing for older men and, for the first time, older women.

This was our first impact investment and the first time we used the corpus to align with our mission. Habitat for Humanity has now drawn down a loan of \$1.9 million to assist in construction of housing for low income families. This investment provides a social and a financial return. I expect impact investing will become the new normal for philanthropic foundations over the next ten years.

Standing ready to help the community respond in the time of a disaster is part of the Foundation's DNA. The Black Friday fires on 13 January 1939 were catastrophic. Seventy people died and millions of acres of forest were destroyed. The Lord Mayor's Fund coordinated a huge public appeal and donations were distributed to victims. This campaign raised £265,000, an incredible achievement at the time.

The work supporting disasters and traumatic events has continued and in 2017 we were the sole funders of Gather my Crew, a technology platform for family and friends to provide the help that is needed in a personal or community crisis or disaster – hence gathering my crew. There has been incredible level of interest and use of the platform.



The Foundation has provided support to newly arrived groups through all the waves of migration over the last 95 years.

In this space, I have chosen to acknowledge our work with Centre for Multicultural Youth (CMY), and the leadership of Carmel Guerra. Our partnership has included research and demonstration projects aimed at meeting the needs of newly arrived migrant young people and young refugees. Understanding that a young person in this situation may have had very unstable schooling, for example, living in war zones and refugee camps, and no local networks in Melbourne to draw on to help them find work experience and then a job, has informed the work that CMY is doing with many partners including initially AFL Sports Ready and Plumbers Climate Network. We have recently made a grant to CMY to demonstrate and scale this work.

The Foundation has been able to extend its support to the Environment area due to the amazing Foote bequest received over the last five years. We are proud of our partnership with Alternative Technology Association, now Renew, to undertake energy efficiency audits for not-for-profit organisations. Last year nine sites were provided with an energy efficiency plan and this year, 50 are in the program. This will grow by another 50 in the coming year and we are now looking at supporting low income communities through a partnership with the Brotherhood of St Laurence.

Amongst many other projects relating to environment and sustainability, we supported the Yarra Riverkeeper Association and Environmental Justice Australia to ensure that local environment and community groups had a voice in the development of the Yarra River Protection Act. This is truly a ground-breaking piece of legislation in Australia.



“Standing ready to help the community respond in the time of a disaster is part of the Foundation's DNA.”



The final project I would like to highlight is the Contemporary Arts Precinct. The redevelopment of Collingwood TAFE into a world class arts precinct is now underway. This project would not have happened without philanthropy. We were involved from the start – discussing with a rather doubtful team from Creative Victoria (State Government) that this site could really be a community asset. We had an early partnership with Myer Foundation, both contributing \$1 million, which leveraged further funding from the State Government to now \$7 million. We were joined by our good friends at Gandel Philanthropy, Ian Potter Foundation, Besen Foundation, Harold Mitchell Foundation and Trawalla Foundation. This form of collaboration is a growing trend in our work and has become a key part of the way we work to make a bigger impact. Shared leadership on more ambitious projects is the way of the future.

The Foundation can show leadership through supporting the testing of ideas, building the capability of charities tackling tough issues in new ways, and through lending our communications support and networks to help share information and learnings. Leadership is about looking forward to help the community and charities that support us all to anticipate social and environmental challenges. Leadership in philanthropy is often about genuine long-term commitment and depends on strong partnerships based on a shared goal and vision, where ideas can be exchanged, projects can be adapted and the impact on social or environmental challenge is the ultimate destination.

Part of being a leading organisation is ensuring that our technology is up-to-date and maximising efficiency and easy to use by grant partners and donors. Our IT transformation is complete, and we are now embedding the new Grants CRM/NAV/ Raiser's Edge system into our everyday work. We are also working with CSI Swinburne to update our grant impact evaluation reporting using the new Grants CRM capability.

I would like to thank all the Board, the members of the Grant Advisory Panels and all our team for their amazing work this year. Without our donors and bequestors, the Foundation would not be able to make a difference in our community. We hold information on more than 2,000 wonderful charities and have a more evidence-based approach to identifying and responding to need and emerging issues.

I have found this advice a source of inspiration as I have travelled my journey in philanthropy:

When we suggest that foundations [of the 21st century] should be creative we mean that they should provide a space for alternative thinking, voices and practices... They can become the intellectually active, independent and informed institutions that push innovation and social justice in modern societies. But it is a role that requires courage and long-term commitment. (From Charity to Creativity, Leat & Anheier, Comedia, 2002, p10)

This approach requires leadership.

We look forward to working with even more people on their philanthropic journeys in 2018 and continuing to build on our strong partnerships in all the Impact Areas.

Catherine Brown
Chief Executive Officer
Lord Mayor's Charitable Foundation



The Foundation is honoured to be the trustee of the generous bequest made by Mr Eldon Foote QC. It is the largest bequest in the Foundation’s history.

Within the Foundation’s granting Impact Area framework, the Foundation funds the Foote areas of interest including arts, education, heritage, health, medical research, athletics, recreation, environmental and social causes.

Mrs Anne Foote advises on the Eldon and Anne Foote Trust Donor Advised Program. Grants are listed on page 17. All other grants, including those funded from other Foundation funds, are reported within the grants program reports on pages 26-40. Allocations amongst the areas of interest vary each year depending on Mrs Foote’s recommendations in the donor advised program and the Foundation’s granting priorities based on research into the priority needs of the community.

Forty per cent of grants from the Eldon & Anne Foote Trust were made to charities registered in ACT, NSW and one grant was made that relates to environmental restoration on Norfolk Island. Organisations with a national reach but operating or based in Victoria, such as the Climate and Health Alliance, Australian Centre for Rural Entrepreneurship, Queensland University of Technology and others, were also supported.

Medical Research

A grant of \$150,000 (\$75,000 for each of 2017/18 and 2018/19) was made to Veritas Health Innovation Ltd for the Covidence medical research tool, which aims to improve scientific knowledge for health and wellbeing. Covidence enables doctors and medical researchers to undertake systematic reviews of published health articles so that treatment and research builds on current evidence and is up-to-date. Four thousand health research articles are published every day and Covidence is enabling much greater currency and accuracy of health information, estimated at a 35 per cent efficiency gain. Access for early and midcareer researchers is free.

We were pleased to gain partnership support for the Covidence project from two philanthropic partners, Paul Ramsay Foundation and the Ian Potter Foundation. We are monitoring progress as a philanthropic collaboration.



Heritage

A small grant of \$20,000 was made to St Peter’s Eastern Hill to support the repair of the “Cross of Sacrifice” on the corner of Albert Street and Gisborne Street and surrounding areas. The cross was installed to mark the end of World War I and to honour the many lives lost in the War. The cross is of the style seen by soldiers in northern France during World War I. The project resonated with the Foundation because Lord Mayor’s Fund was first established in 1923 to support hospitals who were providing medical treatment and rehabilitation to returned servicemen and servicewomen. In addition, St Peter’s provides support services for people experiencing homelessness from the site.

The cross will be professionally cleaned and repaired, and a public plaza area will be created around the memorial to improve access for all people.

Arts

The Contemporary Arts Precinct project, reported on last year, which is redeveloping the Collingwood TAFE site as a Contemporary Arts Precinct, is about to commence redevelopment after proceeding through planning, head leasing and land transfer processes over the last year.

GRANTS MADE FROM FOOTE GIFT BY AREAS OF INTEREST	2017/18 \$
Arts	\$320,650
Athletics	\$100,000
Education	\$1,264,245
Environment	\$1,650,676
Health	\$425,350
Heritage	\$50,000
Medical Research	\$100,000
Recreation	\$159,810
Social Causes	\$299,000
TOTAL	\$4,369,731

ELDON & ANNE
FOOTE TRUST DONOR
ADVISED PROGRAM

ORGANISATION	\$
ARTS	
The Australian Ballet School Bursary & Scholarships Programme	\$30,650
Burrniju Aboriginal Corporation The Eldon & Anne Foote Donor Program	\$50,000
ATHLETICS	
University of Canberra Eldon & Anne Foote Scholarships for Elite Athletes	\$100,000
EDUCATION	
Public Education Foundation Public Education Foundation Scholarship Mentoring Pilot	\$15,000
ENVIRONMENTAL	
Invasive Species Council Norfolk Island environmental restoration	\$50,000
HEALTH	
Guide Dogs NSW/ACT Guide Dog Sponsorship	\$35,000
Guide Dogs Victoria Puppy Sponsorship - 'Apprentice'	\$35,000
Royal Flying Doctor Service of Australia (South Eastern Section) Remote Telehealth - Doctor on a Wall	\$67,350
The Royal Society for the Prevention of Cruelty to Animals ACT Wishlist items	\$58,000
HERITAGE	
Bundanon Trust Riversdale Masterplan, New Boyd Art Gallery	\$50,000
MEDICAL RESEARCH	
Royal Victorian Eye & Ear Hospital Clinical research to further develop an eye test for Alzheimer's disease	\$50,000
Motor Neurone Disease Research Institute of Australia The Australian Motor Neurone Disease Registry	\$50,000
RECREATION	
Surf Life Saving New South Wales Black Spot Reduction Program	\$99,810
Pegasus Riding for The Disabled Riding Scholarships 2019	\$60,000
SOCIAL CAUSES	
Youth Off the Streets 2019 National Scholarship Program	\$49,000



IMPACT & LEADERSHIP



Opening of Lord Mayor's Fund for Metropolitan Hospitals and Charities offices at the Melbourne Town Hall, 14 June 1923. The Sun Pictorial, 15 June 1923.

CELEBRATING 95 YEARS OF COMMUNITY PHILANTHROPY

Throughout the year we celebrated the important contribution and impact of community philanthropy, and the wonderful contribution Lord Mayor's Charitable Foundation has made to Melbourne for 95 years.

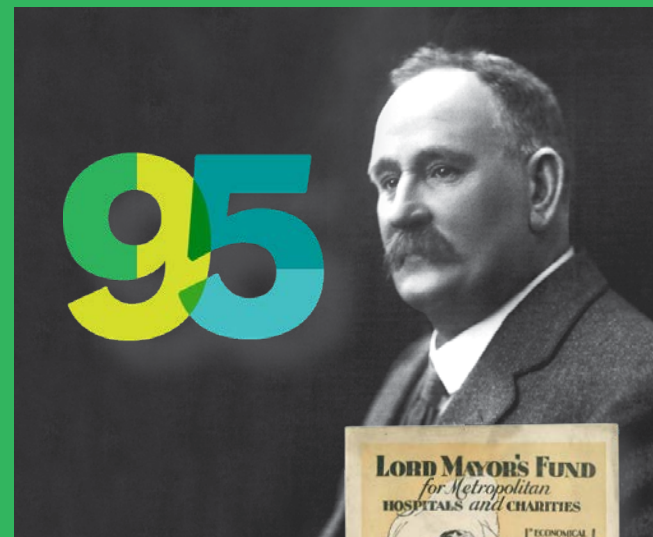
Our history shows that we have been a major contributor to Melbourne's health and wellbeing through our grantmaking to public hospitals and charitable organisations.

We have always been prepared to identify emerging issues and provide grants to minimise the impact of these issues on our community.

We continue to be visionary and have our eye on the future. This is achieved through our research, grants program and our support of collective giving, social impact investment and social enterprise.

This year's annual report celebrates our leadership in community philanthropy, the vision of Sir John Swanson, and our contribution to the wider Melbourne community. Importantly we acknowledge the support of our donors and bequestors who have been and will continue to be a critical component of our success.





SIR JOHN SWANSON, FOUNDER

Lord Mayor of Melbourne Sir John Swanson is acknowledged as the founder and first president of Lord Mayor's Fund for Metropolitan Hospitals and Charities.

Sir John was a councillor at the City of Melbourne for almost 10 years from 1914 to 1923 and Lord Mayor from 1920 to 1923. It was during his time as a councillor he realised that Melbourne needed a central and organised fundraising

scheme to support the city's hospitals and charitable organisations to enhance their ability to respond to the healthcare needs of a growing population and the rehabilitation needs of returned servicemen and servicewomen from World War I. He envisioned an endowment fund that would grow an income in perpetuity so that hospitals and charities would have access to additional source of funding.

THE SCHEME: INNOVATIVE THINKING AND A SOLUTION PROPOSED

In 1921, Lord Mayor John Swanson formed a special Hospital Committee because the metropolitan hospitals were struggling under huge demand for health services.

After careful research, Sir John looked to the King Edward VII Hospital Fund in London for inspiration and the early beginnings of Melbourne's first community fund emerged. At a public meeting held in March 1922, the special

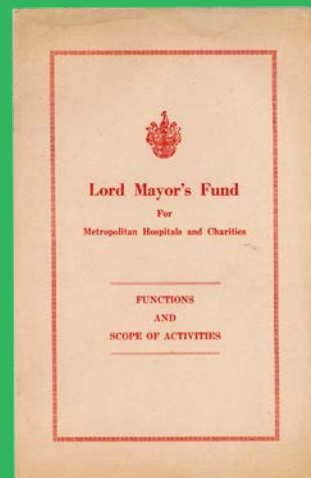
Hospital Committee presented its proposed plans to the Charities Board, which were approved.

The Lord Mayor's Fund for Metropolitan Hospital and Charities was officially opened by Acting Premier Sir William McPherson and Lord Mayor Sir John Swanson on 14 June 1923 at the Melbourne Town Hall. Mr Glanville Hicks was appointed the Fund's first Secretary and Chief Executive Officer.

WORKPLACE GIVING

A new giving program was introduced to workplaces that would see employees from all industries and sectors contributing a weekly donation to the Fund from their wages. This was a very early concept of workplace giving and became the Fund's Industrial Contribution Scheme.

By 1925, 80,000 people from 1500 organisations were signed up to the Fund's workplace giving scheme. The scheme was extended in 1927 to include employees from the banking, insurance, media, commercial and business sectors. Workplace giving became an important revenue stream for the Fund.



MELBOURNE'S GENEROSITY SUPPORTS THE NEW FUND

Large donations were received by philanthropists and businesses across Melbourne. Donations were received from organisations such as Myer Emporium, Carlton and United Breweries, National Bank of Australasia, Victorian Football League, Trades Hall and Young & Jacksons.

Melbourne's multicultural community were also actively

supporting the Fund by contributing donations raised through their own fundraising activities.

Newspapers and radio regularly promoted the Fund's appeals and provided advertising space for the newly launched Flower Day appeals as well as the Hospitals Saturday and Sunday appeals.

FLOWER DAY

Flower Day was a very important and successful fundraising appeal for Lord Mayor's Fund for Metropolitan Hospitals and Charities. Launched in 1925, it ran for almost 50 years raising millions of pounds and dollars for public hospitals. It also activated Melbourne's sense of unity as a caring community.

The main Flower Day appeals comprised of Flower Day, Rose Day and Wattle Day, with each day representing a social issue.

By the 1970s the Flower Day appeals were phased out, however in 2013 Lord Mayor's Charitable Foundation re-introduced Flower Day for three years as part of the Foundation's 90th anniversary celebrations.



THE FIRST FLOWER DAY, 6th MAY, 1925

"Sun Pictorial"



NEW OPPORTUNITIES FOR DONORS

The Foundation has regularly received bequests to grow its corpus, and in the early 2000s, the introduction of charitable fund accounts provided donors with another opportunity to

support the Foundation in perpetuity. Today, the Foundation now manages more than 200 charitable fund accounts including bequest funds.



1943



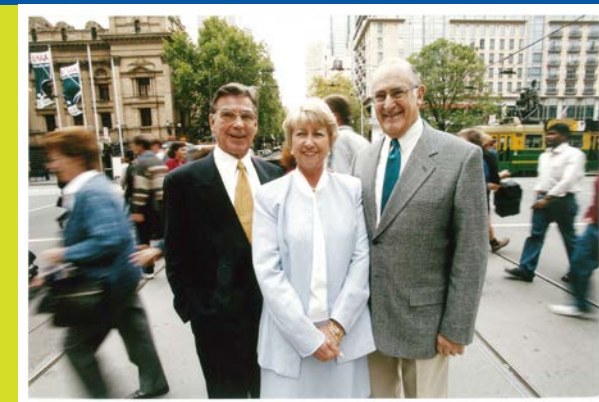
2018

ELDON AND ANNE FOOTE

The late Mr Eldon Foote QC and Mrs Anne Foote established a charitable fund account with the Foundation in 2000 with two gifts of \$5 million each. The Foundation is honoured to be the trustee of the wonderful bequest subsequently made by Mr Foote is the largest bequest in the

Foundation's history. Mr Foote's areas of interest includes the arts, education, heritage, health, medical research, athletics, recreation, environmental and social causes.

Former Chairman Mr Geoffrey Green OAM with the late Mr Eldon Foote QC and Mrs Anne Foote during their visit to Melbourne in 2002.





NURTURING NEXT GENERATION GIVING

In 2002 the Foundation launched its Youth in Philanthropy with four secondary schools as an important program to inspire

and nurture giving in young people. Today the program has grown to 23 schools with a grants pool of more than \$200,000.

HEART OF MELBOURNE APPEAL

In 2006 the *Heart of Melbourne* Appeal was launched as a new high-profile fundraising campaign to support charitable organisations providing services for people experiencing homelessness. It was widely publicised by

Melbourne's media, and many well-known Melburnians lent their support to help promote the appeal. The Heart of Melbourne Ball became an important fundraising event for the appeal for a number of years.



Heart of Melbourne Ball 2011

FEED MELBOURNE APPEAL

From 2010 to 2016 the Foundation worked in partnership with Leader Community News and FareShare to fundraise and provide grants to organisations providing food and emergency care to

vulnerable people as part of Feed Melbourne. The appeal also helped to raise the issue of homelessness and food security in Melbourne. This year Leader Community News supported our *Changing Melbourne for Good* campaign.



Feed Melbourne Appeal: FareShare's CEO Marcus Godinho, Catherine Brown and Leader's former Chief of Staff John Trevorrow

INNOVATION IN GRANTMAKING

Grants Program

In 2013 the Foundation began the process of creating four defined impact areas in which to provide grants and that reflected Melbourne social issues. Today these include Education & Employment, Environment & Sustainability, Homelessness & Affordable Housing, and Healthy & Resilient Communities. The Foundation added proactive and initiative grants to provide opportunities to work with others on tough challenges.

Grants Challenges

In 2014 the Foundation launched a new grants program 'Challenge' to seek out innovative new solutions to address ongoing issues and provide funding opportunity to test ideas. The Seed Challenge focussed on creating employment for people with disability while Innovation Pitch focussed on providing major funding for new solution ideas. The Foundation is now undertaking an Affordable Housing Challenge.



ACT OF PARLIAMENT

In 1930 Lord Mayor's Fund for Metropolitan Hospitals and Charities Act was passed in the Victorian parliament. In 1996 the Act was updated and the name of the Fund became Lord Mayor's Charitable Foundation, heralding a new era in the Fund's history.



The Act was once again updated in 2017 providing clarity about legal capacity and a more contemporary governance model.



Lord Mayor's Charitable Foundation Act, Judy Bromham (DHHS), Catherine Brown (LMCF), Indiana Bridges (LMCF), Lee Barclay (DHHS) and Josephine Beer (DHHS) outside Parliament House on 2 May 2017.

2014



2014



2016



2017



2018



RESEARCH

Identifying emerging issues through research has been an important factor in the success of the Foundation's grants program. Important research reports in recent years

include *Ageing in Multicultural Communities* 2014, *Greater Melbourne Vital Signs* 2014 and 2017, *Time of Our Lives?* 2016, *Asian-Australian Diaspora Philanthropy* in 2018.

GLOBAL PHILANTHROPY TRENDS

Social Impact Investment

Following global philanthropy trends, the Foundation launched its first social impact investment program with social investments made to Yume, Hire Up and Habitat for Humanity in 2016/17.

Collective Giving

With the launch of collective giving, the Foundation welcomed two of Melbourne's most prominent giving circles Impact100 Melbourne and Melbourne Women's Fund, our eleven Community Funds and the pilot of our new Hives.

Sustainable Development Goals (SDG)

In 2015 the United Nations launched its new sustainable development agenda with 17 goals to be achieved within 15 years. The Foundation adopted this program in 2016 aligning its Impact Areas to the goals. We are now working to connect our impact evaluation reporting to the SDG indicators and will connect Vital Signs 2019 with this framework.



Collaborative Giving

Today, we are working collaboratively with other funders and experts from other sectors to build our capacity to tackle some tough projects, such as response to the lack of supply of affordable housing.





GREATER MELBOURNE VITAL SIGNS

Greater Melbourne Vital Signs 2017 was launched at the State Library of Victoria with Lord Mayor Robert Doyle AO and guest speaker Ian Bird, President of Community Foundations of Canada.

Vital Signs is an international program that began in Canada in 2001. It measures the health and vitality of communities and builds community engagement around core issues of liveability. Lord Mayor's Charitable Foundation is a member of the international Vital Signs network and published its first Vital Signs report 2014.

The goal of *Greater Melbourne Vital Signs 2017* was to promote discussion on the key issues

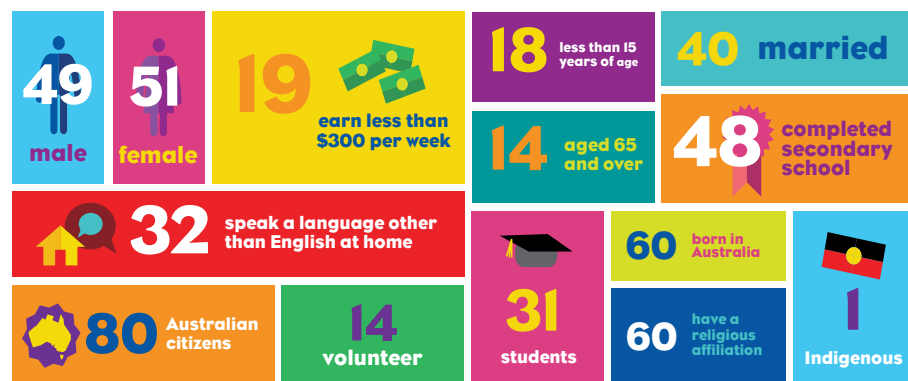
that affect the lives of people living and working in Melbourne and inform the Foundation's grantmaking program to address high priority community issues.

Data for the report was collected from Australian Bureau of Statistic's 2016 Census, Victorian Population Health Survey 2015, Federal and State government department research reports, Bureau of Meteorology, CSIRO and coordinated by the Foundation's staff.

Highlights include a strong sport and arts culture, education, healthcare and stability, and key issues such as reducing homelessness and discrimination, increasing employment opportunities for young people and sustainable food systems.

GREATER MELBOURNE VitalSigns® 2017

IF MELBOURNE WERE A GROUP
OF 100 PEOPLE WE WOULD BE



CHANGING MELBOURNE FOR GOOD

Supporting our natural environment has been a key priority of Lord Mayor's Charitable Foundation as part of our Environment & Sustainability Impact Area for the past five years.

With the wonderful support of Rob Gell AM, one of Australia's most highly regarded geographers, meteorologists and environmental advocates, this year's annual campaign *Changing Melbourne for Good* focused on the effects of climate change not only for Melbourne but also for our farmers in regional and rural areas around Victoria.

CHANGING MELBOURNE FOR GOOD



NEW LOCAL PARTNERSHIP

Lord Mayor's Charitable Foundation proudly partnered with Leader Community News to support the wider Melbourne community by sponsoring Leader's Local Grants program. Readers are asked to vote for their favourite local project to receive a \$1000 grant. The program aims to encourage community philanthropy and support local people working together to improve the health and wellbeing of their local communities.

GRANTS
TO INSPIRE
PHILANTHROPY

Lord Mayor’s Charitable Foundation’s grants program includes both proactive and responsive grants to fulfil its mission to grow and inspire philanthropy.

% of multi-year grants /single year grants	46% 54%
Average grant amount for 2017/18	\$28k
Number of grant recipients	371

ORGANISATION		\$
PROACTIVE 17-18 - INSPIRING PHILANTHROPY		
Australian Community Philanthropy Ltd	Inspiring Philanthropy	\$40,000
Community Foundation Sector Development project		
Australian Environmental Grantmakers Network	Inspiring Philanthropy	\$100,000
Digital platform improvement project		
Australian Environmental Grantmakers Network	Inspiring Philanthropy	\$50,000
Sustaining Fund - \$1 million Matching Program		
Justice Connect	Inspiring Philanthropy	\$3,000
#Fix Fundraising Campaign		
Queensland University of Technology QUT Business School	Inspiring Philanthropy	\$4,994
Insights from Giving Australia		
St Peter's Eastern Hill	Inspiring Philanthropy	\$20,000
"Cross of Sacrifice" WWI Memorial Cross & Plaza project		
The Conversation Media Group Limited	Community Needs Research	\$150,000
The Conversation Cities		
The Trustee for Sydney Community Foundation General Trust	Inspiring Philanthropy	\$75,000
Be Kind Sydney - Place Based Program		



Gather my Crew

ORGANISATION		\$
PROACTIVE SOCIAL ENTERPRISE WORLD FORUM 2017 - CHRISTCHURCH, NEW ZEALAND		
Good Cycles Limited	Social Enterprise World Forum Scholarship Grant	\$1,500
Melba Support Services Inc	Social Enterprise World Forum Scholarship Grant	\$1,500
Outer Urban Projects Limited	Social Enterprise World Forum Scholarship Grant	\$2,500
St Kilda Community Housing	Social Enterprise World Forum Scholarship Grant	\$1,500
Friends of the Earth (Australia)	Social Enterprise World Forum Scholarship Grant	\$1,500
The Community Grocer	Social Enterprise World Forum Scholarship Grant	\$1,500
ORGANISATION		\$
PROACTIVE SOCIAL ENTERPRISE WORLD FORUM 2018 - EDINBURGH, SCOTLAND		
Alternative Technology Association Inc	Social Enterprise World Forum Bursary Grants	\$5,000
Gather my Crew Limited	Social Enterprise World Forum Bursary Grants	\$5,000
Outer Urban Projects Limited	Social Enterprise World Forum Bursary Grants	\$8,000
Australian Centre For Rural Entrepreneurship Ltd	Social Enterprise World Forum Bursary Grants	\$5,000
The Community Grocer	Social Enterprise World Forum Bursary Grants	\$5,000



SUSTAINABLE
DEVELOPMENT
GOALS

HIGH
IMPACT
STORY
GRANT FROM
2017

EDUCATION
& EMPLOYMENT

Victoria, Outer Urban Projects



“Working and training with Outer Urban Projects has been the most amazing, challenging experience which has been full of joy. I want to continue to grow more confident as well as attend workshops with professional companies and hopefully one day become an independent artist.” – Victoria Canning, Dancer and actor, (OUP graduate in Performing Arts and Business Certificate 3)

OUTER URBAN PROJECTS
PROJECT TITLE:
Linkages Employment Generator and Zone 2
GRANT TYPE: Proactive Grant (FY17-18)
GRANT: \$195,000 (3 year project)

“The Lord Mayors Charitable Foundation is a vital philanthropic partner of Outer Urban Projects (OUP). Our partnership has gone from strength to strength and allowed our organisation to deliver multiple training and employment outcomes to our aspiring young artists and participants, to broker new partnerships and networks locally and internationally and to gain greater visibility in artistic and community arenas.

Over the last twelve months 27 talented young artists have transitioned into casual training and employment in the company’s Social Enterprise, performing at over 60 events across Melbourne to audiences of more than 16,000. These young artists have also gone on to engage in Outer Urban Projects New Works, Associate Artist and Traineeship Programs and in the wider performing arts sector.” – Kate Gillick, Executive Producer



COOL AUSTRALIA Enhanced Web Capacity

Cool Australia has been providing teachers with online materials and tools to inspire students across Australia for ten years. A Lord Mayor's Charitable Foundation grant will ensure every teacher in Australia will be able to access a one-stop-shop full of lesson plans and activities aimed to give students the appropriate knowledge and skillset for a rapidly evolving technological future.

With close to 1,000 learning activities, reaching 1,020,000 students in 2016, Cool Australia offers a range of diverse courses such as sustainability, Aboriginal history and STEAM (science, technology, engineering, arts, and mathematics). These courses give inspiration to teachers and save hundreds of hours of lesson planning time.

The new project will focus on increasing the personalisation and usefulness of Cool Australia's website, maximising it's impact on schools nationwide.



Students who feel a sense of
**BELOING
AT SCHOOL**
do better in their learning,
and are more likely to finish school.

— S. Lamb, J. Jackson, A. Walstab and S. Huo, "Educational Opportunity in Australia 2015," October 2015. [Online]. Available: <http://www.mitchellinstitute.org.au/wp-content/uploads/2015/11/Educational-opportunity-in-Australia-2015-Who-succeeds-and-who-misses-out-19Nov15.pdf>



PRIORITY 1

Supporting young and older people to access education

ORGANISATION	\$
INNOVATION	
Ganbina Piloting Ganbina Expansion Project	\$300,000
THRIVE	
Cool Australia Enhanced Web Capacity	\$120,000
Learning and Life Centre (The Huddle) Strategy and Action Plan	\$28,000
PROACTIVE	
University Of Melbourne Melbourne Theatre Company Youth Scholarships Program	\$6,250



In Australia, about
26 per cent of
young people do
not attain Year 12 or
equivalent by age
19. For people from
low socio-economic
backgrounds, that
number goes up to
40 per cent.

— S. Lamb, J. Jackson, A. Walstab, and S. Huo, "Education Opportunity in Australia 2015: Who succeeds and who misses out," October 2015. [Online]. Available: <http://www.mitchellinstitute.org.au/reports/educational-opportunity-in-australia-2015-who-succeeds-and-who-misses-out/>



NATIONAL DISABILITY SERVICE Ticket to Work

National Disability Services (NDS) identified that young people with disability are not successfully transitioning from school into further training or employment, exposing them to a high-risk of long-term disadvantage.

Studies have found that paid employment during secondary school is the main predictor of post-school employment for youth with disabilities.

A grant from Lord Mayor's Charitable Foundation and other funders, has supported NDS to develop an Australian-first project that will support young people with significant disability to prepare, gain and sustain after-school work.

The project will be delivered through the existing Ticket to Work network of schools, employment and community services and will provide 40 young people the support they need to participate in part-time work whilst at school.



More than 20 per cent of all working young
people (15-24 years old) are underemployed:
the highest rate of underemployment ever
recorded in Australia.

— Australian Bureau of Statistics, "6202.0 Labour Force, Australia," 16 August 2018. [Online]. Available: <http://www.abs.gov.au/AUSSTATS/abs@.nsf/allprimarymainfeatures/89FE0AACC6969D1CA25830600181469?opendocument>



PRIORITY 2

Supporting young and older people to access work

ORGANISATION	\$
EXPLORATION	
Youth Development Australia Youthworx/Skysdesign	\$50,000
INNOVATION	
National Disability Services Ticket to Work- After school jobs	\$50,000
Berry Street Victoria Y-Change : Momentum	\$190,000
PROACTIVE	
CareerSeekers New Australian Internship Program Victorian Sustainability & Consolidation	\$45,000
Good Cycles City Centre Services Scoping Project	\$30,000
Tomorrow Today Education Foundation Future Work	\$150,000
Outer Urban Projects Linkages Employment Generator and Zone 2	\$195,000
Scarf Community Organisation Positioning Scarf for Growth	\$90,000
SYC Ltd Sticking Together Project - Second Stream	\$125,000
THRIVE	
Per Capita Australia Building generational solidarity to address inequality	\$105,000
Paynesville Neighbourhood Centre Management Solutions	\$58,000
INITIATIVE	
Centre For Multicultural Youth Launch	\$100,000
The Foundation For Young Australians Young Social Pioneers - additional allocation	\$4,000



SUSTAINABLE
DEVELOPMENT
GOALS

HIGH
IMPACT
STORY

GRANT FROM
2016

ENVIRONMENT & SUSTAINABILITY



“The Green Museum Project gave the Echuca Historical Society some new ways to look at our day to day operations, creating savings in both energy and finances by embracing solar power.”

– **Dot Hammond**, President, Echuca Historical Society.

average. In one case, a solar system is expected to cover 75% of an Echuca museum's energy use, and cut Greenhouse Gas Emissions by 5400kg each year. Victorian regional, volunteer run museums participated in the project and worked alongside sustainability experts in implementing change and finding long term solutions for their sustainability needs. Museums successfully conducted energy and lighting audits to establish baseline measures, measured and adjusted exhibition and display lighting to meet conservation standards and commenced work on creating and implementing Environmental Sustainability Policies.” – **Laura Miles**, Executive Director, Museums Australia (Victoria)

MUSEUMS AUSTRALIA (VICTORIA)

PROJECT TITLE:
Green Museums,
Green Communities: Sustainability in Action

GRANT TYPE: Innovation Grant (FY15-16)
GRANT: \$138,200 (2 year project)

“The Green Museum Project is a sustainability initiative developed by Museums Australia (Victoria) and made possible by the generous support of Lord Mayor's Charitable Foundation with additional support from Creative Victoria. Participating museums annual energy costs have been reduced by 20%-40%, on



CLIMATE COUNCIL OF AUSTRALIA Cities Power Partnership

The Cities Power Partnership (CPP) is a project run by the Climate Council, Australia's leading climate science communications organisation. The CPP is now the largest climate and energy program for local government in the country. It has been designed to engage with towns, cities and their communities to encourage them to increase renewable energy, energy efficiency, improve sustainable transport and engage in advocacy to support a renewable energy future.

Supported by a grant from Lord Mayor's Charitable Foundation, over 100 local governments from around Australia have joined the CPP including 16 councils from across Victoria. Once signed up, they are provided with access to a national knowledge hub to support emissions reductions, buddied with other towns, shires and cities to knowledge share, visited by experts, profiled in the media, given access to an emissions reduction tool to track progress and celebrated at events with other local leaders.

The Cities Power Partnership is helping accelerate local climate action to shift Australia towards its 100 per cent renewable energy future.



Victoria's per capita greenhouse gas emissions are among the highest in the world. Victoria produces approximately 20 tonnes per person while the global average is around five.

— Department of the Environment and Energy, "State and Territory Greenhouse Gas Inventories 2015," May 2017. [Online]. Available: <http://www.environment.gov.au/system/files/resources/15d47b77-dee2-42c6-bf2e-6d73e661f99a/files/state-inventory-2015.pdf> | Australian Bureau of Statistics, "3101.0 - Australian Demographic Statistics, Jun 2015," 17 December 2015. [Online]. Available: <http://www.abs.gov.au/AUSSTATS/abs@.nsf/allprimarymainfeatures/6CBA90A25BAC951DCA257F7F001CC559?opendocument> | The World Bank, "World Development Indicators," 1 July 2017. [Online]. Available: <http://data.worldbank.org/data-catalog/world-development-indicators>



PRIORITY 1

Transitioning to a low carbon economy

ORGANISATION \$ EXPLORATION

Green Collect \$33,750
Reclaiming Office Stationery for Reuse

Monash University – School of Media, Film & Journalism \$49,524
Victorian TV Weather Presenters as Climate Communicators

INITIATIVE

Alternative Technology Association \$99,800
Sustainable Energy in Not-for-Profits

INNOVATION

Climate Council of Australia \$150,000
Cities Power Partnership

PROACTIVE

1 Million Women \$50,000
1 Million Women App

Friends of the Earth (Australia) \$75,000
Earthworker Energy Social Enterprise

Alternative Technology Association \$5,280
Liveable Homes - Advocacy on the National Construction Code 2019

University of Melbourne Melbourne Sustainable Society Institute \$25,000
TCRP: Truth in 10 and engaging with CALD communities

Climateworks Australia \$10,000
Visit from an international expert to promote the benefits of vehicle efficiency for health, environment and the economy

THRIVE

The Friends of the Earth Melbourne \$30,000
Finance System Upgrade

Environmental Justice Australia \$100,000
Foundation for impact

Beyond Zero Emissions \$70,000
Strengthening volunteer management

Alternative Technology Association \$68,000
Website

INITIATIVE

Beyond Zero Emissions Inc \$50,000
Baseline emissions tool

Brotherhood of St Laurence \$120,000
Your Sustainable Home

University of Technology Sydney \$151,758
Temperature-related thresholds for mortality and health service use in Victoria



SUSTAIN: THE AUSTRALIAN FOOD NETWORK

Alphington Community Food Hub

With a multiyear grant of \$300,000 from Lord Mayor's Charitable Foundation, Sustain is creating Australia's first multifunctional, multi-stakeholder community food hub.

Based at the newly developing Food Hub site in Alphington the development plan aims to have a double impact: support the expansion of sustainable food networks and producers, while nurturing social cohesion by connecting people to their communities through food and innovative community urban agriculture projects.

The multi-functional site will provide learning and employment opportunities, as well as hosting a weekly farmers market, kitchen garden, and be shared by small-scale social enterprises who are working on developing more sustainable food systems.

The Food Hub project also aims to address food insecurity in the inner and northern suburbs by increasing the community's access to healthy, affordable, and in-season produce.

Melbourne's foodbowl currently has the capacity to meet around 41% of Greater Melbourne's overall food needs.



PRIORITY 2

Building sustainable food systems

ORGANISATION	\$
EXPLORATION	
Abbotsford Convent Foundation	\$21,000
Waste Minimisation Project	
INNOVATION	
Sustain: The Australian Food Network	\$300,000
Alphington Community Food Hub	
PROACTIVE	
World Wide Fund For Nature Australia	\$45,000
Panda Labs – Innovation in conservation	
Sustainable Gardening Australia Foundation	\$23,678
Sustainable Gardening Workshop development for Local Government	
University of Melbourne Melbourne Sustainable Society Institute	\$13,500
Future Cities: Seed funding scheme	
THRIVE	
Sustainable Gardening Australia Foundation	\$40,000
Building SGA's external community engagement	
INITIATIVE	
Sustainable Living Foundation Inc	\$65,000
Great Local Lunch Campaign 2018	



— McCrindle, "Foodbank Hunger Report 2017," 2017. [Online]. Available: <https://www.foodbank.org.au/hunger-in-australia/foodbank-hunger-report-2017/>

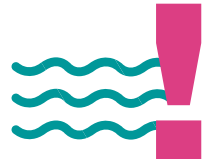


AUSTRALIAN MARINE MAMMAL CONSERVATION FOUNDATION

Burrunan Dolphins

Victoria's beautiful Port Philip Bay is home to a small population of endangered Burrunan dolphins. With a population less than 120, the Burrunan dolphin is constantly under threat by increasing anthropogenic contaminants, commercial and recreation vessels, as well as environmental change.

The Australian Marine Mammal Conservation Foundation received a grant in 2017 from Lord Mayor's Charitable Foundation to conduct a research study that will monitor and record the dolphins population, demographics, distribution and habitat in the hope of protecting the dolphin population from further decline. It is well known amongst the scientific community that the health and population size of a dolphin pod is an indicator of the health of the environment in which they live, therefore the study will also report on the threatening processes that may impact the small isolated population. The results of the research will be available in 2019.



40 percent of Greater Melbourne's river and bay areas are under considerable or SEVERE STRESS.

— Yarra and Bay, "Port Phillip Bay and Catchments," 9 March 2018. [Online]. Available: <https://yarraandbay.vic.gov.au/report-card/report-card-2017/port-philip>



PRIORITY 3

Protecting our water eco-system

ORGANISATION	\$
EXPLORATION	
Water Stewardship Australia Limited	\$45,000
Leveraging ICT for Good Water Stewardship	
INNOVATION	
Australian Marine Mammal Conservation Foundation	\$150,000
Burrunan dolphins of Port Phillip Bay	
PROACTIVE	
South Gippsland Conservation Society	\$50,000
Bass Coast Climate Change Resilience Project	
Knox Environment Society	\$15,000
First Friends of Dandenong Creek – Pollution monitoring	
Environmental Justice Australia	\$2,950
Women in Conservation Leadership Australia program	



It takes more than 475 LITRES of water per person per day to feed Melbourne. Recycled water offers an alternative source of water for food production.

— J. Sheridan, R. Carey and S. Candy, "Melbourne's Food Future: What Does it Take to Feed a City?" June 2016. [Online]. Available: http://veil.msd.unimelb.edu.au/_data/assets/pdf_file/0005/2355449/Foodprint-Melb-What-it-takes-to-feed-a-city.pdf

— R. Carey, K. Larsen and J. Sheridan, "Melbourne's Food Future: Planning a Resilient City Foodbowl," 2016. [Online]. Available: http://veil.msd.unimelb.edu.au/_data/assets/pdf_file/0010/2355148/Foodprint-Melbourne-summary-briefing.pdf



SUSTAINABLE
DEVELOPMENT
GOALS

HIGH
IMPACT
STORY

GRANT FROM
2016

HEALTHY & RESILIENT COMMUNITIES

Libban & Nyaduoth, Life Saving Victoria



“My local youth worker asked if I would consider lifeguarding, I never thought it was possible as I hadn’t seen other Sudanese girls working in pools. I’ve now been employed at my local pool in Dandenong for a year. I’m so happy with my decision!” – Nyaduoth Lok

“Water safety knowledge and influential role models working within the aquatic’s industry are two areas unfortunately lacking within Melbourne’s African community.

This changed significantly three years ago after a kickstart of much needed funding. Now more than 2,000 community members are safer around water and better connected to their local aquatic and recreational facilities. Seventy youth have received accredited training in first aid, pool lifeguarding and swim teaching with 20 youth now employed in local pools and the emergency services.”

– David Holland, Multicultural Services Manager (Life Saving Victoria)

LIFE SAVING VICTORIA

PROJECT TITLE:
Connecting African Community – Aquatic
Education and Employment Program

GRANT TYPE: Innovation Grant (FY15-16)

GRANT: \$83,200 over 2 years

GRANT TYPE: Proactive Grant (FY17-18)

GRANT: \$39,200 (1 year) – extension funding

Life Saving Victoria has 300 staff and 31,000 members in lifesaving clubs all working to provide water safety, swimming lessons and resuscitation training, ensuring our beaches, aquatic venues and water environments are safe to enjoy by everyone in our community.



Sacred Heart Mission

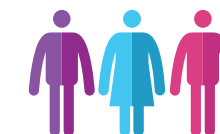
SACRED HEART MISSION Caring for the forgotten in Aged Services

Lord Mayor’s Charitable Foundation has provided a grant to Sacred Heart Mission to ensure that older people who are socially isolated and living in poverty are cared for and monitored during the transition to the new Consumer Directed Care system for aged home care.

Sacred Heart Mission identified that many of the most disadvantaged, socially isolated older people in our community are unable to recognise their own health care needs or seek help without the support of another person. They have often experienced mental health issues, chronic disease, trauma and poverty during their lives.

The funding is assisting Sacred Heart Mission to ensure that older people living in community housing are supported and that they receive the home care services they are entitled to receive so that no person is left isolated or vulnerable.

**LONELINESS &
SOCIAL ISOLATION**
significantly increases the risk of
ill health and death.



— J. Holt-Lunstad, T. Smith, M. Baker, T. Harris and D. Stephenson, “Loneliness and Social Isolation as Risk Factors for Mortality: a Meta-Analytic Review,” Perspectives on Psychological Science, vol. 10, no. 2, pp. 227-237, 2015.



PRIORITY 1

**Supporting the
building of age
friendly communities
and ageing well**

ORGANISATION \$

EXPLORATION

Sacred Heart Mission St Kilda \$50,000
Caring for the forgotten in Aged Services

LINK Community Transport \$50,000
Mobility as a Solution: On Demand Public
Transport Hub Link

INNOVATION

Guide Dogs Victoria \$180,000
Assistive navigation technologies

PROACTIVE

Veritas Health Innovation \$150,000
Covidence: scaling up to increase the
impact of health research

Life Experience Enterprises \$135,000
Lively Capacity Building

THRIVE

**Blind Sports
& Recreation Victoria** \$65,950
A vision improved for health and well-being.



**Seniors are
increasingly taking
up new technology
which can support
them to build and
sustain connections
to their community.**

— Commissioner for Senior Victorians, “Ageing is Everyone’s
Business,” Department of Health and Human Services,
Melbourne, 2016



PRIORITY 2

Supporting communities to build resilience in the face of climate change

ORGANISATION	\$
INNOVATION	
Echo Youth & Family Services Ready2Go Disaster Resilience Program	\$106,000
PROACTIVE	
Climate and Health Alliance Capacity building project	\$200,000
Women's Health in the North Diversity in Disaster Conference	\$8,800
INITIATIVE	
Foundation For Rural and Regional Renewal Disaster Resilient Future Ready - Roadshow Victoria	\$15,000



— The Chief Health Officer, "The November 2016 Victoria Epidemic Thunderstorm Asthma Event: an assessment of the health impacts," 27 April 2017. [Online]. Available: <https://www2.health.vic.gov.au/public-health/environmental-health/climate-weather-and-public-health/thunderstorm-asthma/response>



Climate change increases the frequency and intensity of prolonged heatwaves, placing greater demand on public health and emergency services. As a result, communities need to prepare for extreme weather events.

— L. Hughes, E. Hanna and J. Fenwick, "The Silent Killer: Climate Change and the Health Impacts of Extreme Heat" 2016. [Online]. Available: <https://www.climatecouncil.org.au/uploads/b6cd8665c633434e8d02910eee3ca87c.pdf>



PRIORITY 3

Supporting social participation of all young and older people to strengthen social cohesion

ORGANISATION	\$
EXPLORATION	
L2R Next Gen Inc L2R Pathways	\$42,000
PROACTIVE	
Life Saving Victoria Limited Connecting African Community - Aquatic Education and Employment Program	\$39,200
Naomi Milgrom Foundation MPavilion	\$50,000
Guide Dogs Victoria Transforming the training and education campus	\$100,000
Thrive Refugee Enterprise Victorian Credit Manager	\$90,000
Sharing Stories Foundation Outcomes Measurement Framework & Business Plan	\$15,000
THRIVE	
Women's Circus Connecting Women through Circus	\$55,000
Student Youth Network Moving Up, Moving Out: tech infrastructure upgrade for SYN Media	\$72,306
Western Edge Youth Arts WEYA's Art of Measurement Project	\$40,000

L2R
The Pathways Project

L2R, a hip hop dance program based in Melbourne's western suburbs, is breaking down cultural barriers and promoting cultural awareness through weekly dance classes for children and young people.

A grant from Lord Mayor's Charitable Foundation is funding L2R's Pathways Project which focused on long-term L2R participants who have been identified as emerging dance artists and who are keen to pursue arts or community development as a career.

L2R currently delivers 200 free dance workshops a year through five programs and funding will assist in the development of a teaching committee overseen by a lead teaching artist. This committee will support the development of artists that have graduated through L2R's programs to become lead teachers and help expand their programs.



of children and young people from disadvantaged areas are not involved in extra-curricular or social activities.



— Mission Australia, "Concepts of Community: young people's concerns, views and experiences," 2017. [Online]. Available: <https://www.missionaustralia.com.au/documents/research/young-people-research>



One in five people experienced discrimination in the last 12 months based on their skin colour, religion or ethnic origin.

— A. Markus, "Mapping Social Cohesion: The Scanlon Foundation Surveys 2017," Monash University, Caulfield, 2017.



SUSTAINABLE
DEVELOPMENT
GOALS

HIGH
IMPACT
STORY

GRANT FROM
2017

HOMELESSNESS & AFFORDABLE HOUSING

“This is an innovative approach to the supply of affordable housing for older women. Low-income women over 55 with modest assets can invest them to secure a high quality, accessible home into the future.” – **Caroline Larcher**, WPI Program Manager

WOMEN'S PROPERTY INITIATIVES

PROJECT TITLE:
Shared Equity Housing for Older Women

GRANT TYPE: Innovation Grant (FY16-17)
GRANT: \$300,000 (2 years project)

Women's Property Initiatives (WPI) is one of Melbourne's leading community housing providers and has developed a shared equity home ownership scheme for women over the age of 55. This scheme increases affordable housing and reduces housing stress and homelessness for older women.

“As an alternative to private rental it provides security of tenure at an affordable rent and maintains the value of invested assets. They won't have to contend with unstable or inappropriate housing and it will prevent them from becoming homeless or requiring social housing in the future. We hope this will be considered by government as a cost-effective approach to help older women facing housing insecurity – one that is worthy of funding.”

– **Jeanette Large**, WPI CEO



PRIORITY 1

Increasing the supply of affordable housing

ORGANISATION	\$
EXPLORATION	
Per Capita Australia Co-Care: shared housing and support for older women	\$35,000
PROACTIVE	
YWCA Housing Claremont Lodge	\$60,000
INITIATIVE	
Community Housing Federation of Victoria Housing Data Project	\$15,000

AFFORDABLE HOUSING CHALLENGE

The Affordable Housing Challenge 2017 supported by Dr David Rosen, an expert in affordable housing projects based in the US and our Affordable Housing Advisory Committee. The Challenge aims to increase the supply of affordable housing in Melbourne through a cross-sector collaboration from philanthropy, commercial developers, architects, urban planners and local government.

The Foundation has committed to provide a \$1 million grant and an impact investment opportunity of up to \$2 million through Social Enterprise Finance Australia for the Challenge project. Financing opportunities will also be leveraged from other philanthropic, government and commercial partners.

The Affordable Housing Challenge was relaunched in 2018 and the City of Darebin is progressing through the community consultation process and other requirements of the Local Government Act (Vic).

It is anticipated that the Affordable Housing Challenge will inspire innovative, energy efficient solutions to help meet the affordable housing needs of our community and that the successful project will be replicable, scalable and provide learnings for future initiatives.



Only 4.5 per cent of rental properties in Melbourne are affordable for lower income households.



Since 2012, the number of older women reporting to homelessness services who are 'couch surfing' has **INCREASED BY 83 PER CENT.**

— Council to Homeless Persons, "Hidden Homelessness on the Rise," 7 August 2017, [Online]. Available: <http://chp.org.au/wp-content/uploads/2017/08/170807-rapid-rise-in-hidden-forms-of-homelessness-HW2017.pdf>

— Department of Health and Human Services, "Rental Report: March quarter 2018," 2018. [Online]. Available: <https://dhhs.vic.gov.au/past-rental-reports>



Melbourne City Mission

MELBOURNE CITY MISSION The Frontyard Disruptive Model

Lord Mayor's Charitable Foundation is supporting Melbourne City Mission to completely redevelop Frontyard Youth Services at 19 King Street, in order to meet the complex and dynamic needs of the most marginalised young people experiencing homelessness in Melbourne's CBD.

Many of the young people who will be benefiting from the new building have simultaneously experienced substance abuse, self-harm, cognitive impairment and other disabilities. With between 50-75 marginalised young people experiencing homelessness in the city of Melbourne at any one time, they are a growing population whose complex needs are too great for any mainstream services to meet.

This rebuilt facility will provide even better accommodation with 'active' night shifts which are vital to meet the multiple needs of the cohort. Clinicians with specialist mental health, drug and alcohol, and other expertise will be part of the core team, supporting the young people to get their lives back on track. The project aims to reduce the number of youth sleeping rough, improve their utilisation of services and break the cycle of homelessness.

 **MORE THAN 20,000 PEOPLE**
in Greater Melbourne are homeless.

— Australian Bureau of Statistics, "2049.0 – Census of Population and Housing: Estimating homelessness, 2016," 14 March 2018, [Online]. Available: <http://www.abs.gov.au/AUSSTATS/abs@.nsf/Lookup/2049.0Main+Features12016?OpenDocument>



PRIORITY 2

Early intervention to prevent homelessness

ORGANISATION	\$
EXPLORATION	
safe steps Family Violence Response Centre	\$25,000
Creating safe, secure housing pathways	
PROACTIVE	
Melbourne City Mission	\$250,000
The Frontyard Disruptive Model – youth homelessness project	
Council to Homeless Persons	\$88,373
Victorian Homelessness Media Awards Program 2019	
THRIVE	
YWCA Housing	\$90,000
Organisational Impact Framework	
Southern Peninsula Community Support & Information Centre	\$100,000
Southern Peninsula Shower and Laundry Program (SPLaSh) Expansion	
INNOVATION	
Barwon Child, Youth & Family	\$100,000
Foster Carer Recruitment and Retention Project (FCRRP)	
Justice Connect	\$300,000
Launch Pad	
Mental Health Legal Centre	\$200,000
Partners in the Community	



Over the last six years, Melbourne's CBD has lost 550 rooms in boarding houses

— C. May, "Melbourne's Housing Crisis and Homelessness," The University of Melbourne, 20 June 2018. [Online] Available: <https://pursuit.unimelb.edu.au/articles/melbourne-s-housing-crisis-and-homelessness>



LEGACY
PHILANTHROPY



95 YEARS OF INSPIRING PHILANTHROPY



For 95 years, Lord Mayor's Charitable Foundation has been at the centre of community philanthropy in Melbourne thanks to the generosity of our donors, charitable fund donors and bequestors who have supported the Foundation for many years and across generations.

It is the generosity of these bequests, charitable funds and donations that has enabled the Foundation to grow to become Australia's largest community foundation, granting \$56 million to charitable and not-for-profit organisations since 2013. We especially recognise the bequest of Mr Eldon Foote QC and Mr Arthur Martin amongst many others.

As a perpetual foundation we are honoured to hold legacies on behalf of the Melbourne community to respond to our city's changing needs and challenges.

The Foundation has a wonderful history of being able to respond to the emerging and changing issues facing communities across Melbourne. Public fundraising campaigns and donations through bequests have enabled the Foundation to provide grants to an enormous range of health and social welfare issues. These have included the healthcare needs of returning servicemen and servicewomen from World War I, the impact of poverty during the Great Depression years, the support of children and young people, waves of migration and social cohesion, natural disasters and community resilience, homelessness and food security, and more recently environment and sustainability.

As we celebrate our 95th anniversary, we pay tribute to and acknowledge the many thousands of donors who have enabled the Foundation to make an important contribution to the health and wellbeing of greater Melbourne.



Inspiring philanthropy is at the heart of Lord Mayor's Charitable Foundation's commitment to inspire and nurture the next generation of donors.

Since 2002, Youth in Philanthropy has been an important program within the Foundation's community engagement program.

In 2016 the Foundation undertook a review of the Youth in Philanthropy program and in 2017 relaunched the program with a new contemporary student-led format.

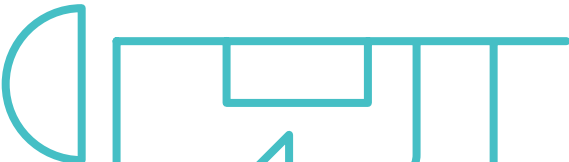
Twenty three schools including Berry Street School and 69 charitable and not-for-profit organisations participated in the program.

The Foundation greatly appreciates the contribution of \$60,000 from William Angliss Charitable Trust to our Youth in Philanthropy Program.

"I really enjoyed meeting new people. I think the thing I enjoyed the most was visiting different charities and seeing that people were actually making a difference, it made me feel really motivated." – VIP participant

"Meeting with the charities that we had chosen was easily the best bit, as it really showed what the charities were doing to achieve their goals. It's all well and good to read about a charity online, but visiting and asking questions shows just how far the charity is going to help those in need." – VIP participant

SCHOOL	COACH
Australian International Academy	Petrina Dorrington
Berry Street Momentum	Alick Weber
Brighton Grammar School	Darren McConnell
Broadford Secondary College	Amanda Bradley
Camberwell Grammar School	Paul Wheelton
Carrum Downs Secondary College	Alick Weber
Haileybury College	Garry Tanner
Hume Central Secondary College	Kerryn Jones
Ivanhoe Grammar School	Catherine Brown
Lauriston Girls' School	Daniel Leighton
Mac.Robertson Girls' High School	Garry Tanner
Melbourne Girls' College	Stephanie Fichera
Melbourne Grammar School	Wendy Lewis
Melbourne High School	Harriet McCallum
Methodist Ladies' College	Mike Zafiroopoulos
Mt Scopus Memorial College	Chris Thompson
Parade College	Mike Bowen
Ringwood Secondary College	Margaret Mitchell
St Michael's Grammar School	Roger Leeming
The King David School	Allan Kaufman
Trinity Grammar School	Tony Scott
University High School	Jon Edwards
Werribee Secondary College	Suzanne Doig





Mt Scopus Memorial College, YIP Forum 2017



YIP Forum 2017



The King David School, YIP Forum 2017



Australian International Academy, YIP Site visit, Careertrackers



Melbourne Girls' College, YIP Site visit, HoMie

AUSTRALIAN
INTERNATIONAL ACADEMY

Asylum Seeker Resource Centre	\$5,000
Western Community Legal Centre	\$3,000
Caroline Chisholm Society	\$2,000

BERRY STREET
MOMENTUM

St Kilda Police & Citizens Youth Club	\$1,800
The Gr8 M8s Foundation	\$7,360
Melbourne City Mission	\$1,000

BRIGHTON GRAMMAR
SCHOOL

Save the Children Australia	\$500
The Bridge	\$4,500
South East Community Links	\$5,000

BROADFORD SECONDARY
COLLEGE

Alternative Technologies Association	\$3,500
ClimateWorks	\$6,000
Environment Victoria	\$ 500

CAMBERWELL GRAMMAR
SCHOOL

Australian Youth Climate Coalition	\$1,500
Australian Conservation Foundation	\$5,000
Port Phillip EcoCentre	\$3,500

CARRUM DOWNS
SECONDARY COLLEGE

Community Support Frankston	\$4,500
Peninsula Community Legal Centre	\$500
Launch Housing	\$5,000

HAILEYBURY
COLLEGE

Good Cycles	\$3,250
Raise Foundation	\$500
Banksia Gardens Association	\$6,250

HUME CENTRAL
SECONDARY COLLEGE

The Housing for the Aged Action Group	\$3,500
Women's Property Initiatives	\$3,000
Ladder Project Foundation	\$3,500

IVANHOE GRAMMAR
SCHOOL

Council to Homeless Persons	\$1,200
Kids Under Cover	\$8,700
Justice Connect	\$900

LAURISTON GIRLS'
SCHOOL

Wombat Housing & Support Services	\$8,000
Hope Street Youth and Family Services	\$500
Launch Housing	\$1,500

MAC.ROBERTSON GIRLS'
HIGH SCHOOL

Sustainable Living Foundation	\$4,000
Sustain: The Australian Food Network	\$5,000
Cultivating Community	\$1,000

MELBOURNE GIRLS'
COLLEGE

Sacred Heart Mission St Kilda	\$500
Women's Housing	\$500
VincentCare Victoria	\$9,000

MELBOURNE GRAMMAR
SCHOOL

Share the Dignity	\$9,000
Full Stop Foundation	\$1,000

MELBOURNE HIGH
SCHOOL

Wellways Australia	\$5,000
VincentCare	\$500
Wintringham Housing	\$4,500

METHODIST LADIES'
COLLEGE

safe Steps Family Violence Response Centre	\$1,500
The Salvation Army Social Work	\$1,500
Lighthouse Foundation	\$7,000

MT SCOPUS MEMORIAL
COLLEGE

Open Family Australia	\$4,000
Lighthouse Foundation	\$500
Uniting (Wesley Mission Victoria)	\$5,500

PARADE
COLLEGE

Enable Social Enterprises	\$4,500
The Smith Family	\$1,000
Youth Projects	\$4,500

RINGWOOD SECONDARY
COLLEGE

Scope	\$1,000
Centre for Multicultural Youth	\$6,000
The Smith Family	\$3,000

ST MICHAEL'S GRAMMAR
SCHOOL

Port Phillip Housing Association	\$600
Community Hubs Australia Refuge of Hope	\$1,000
The Salvation Army Crisis Services	\$9,000

THE KING DAVID
SCHOOL

Yarra RiverKeeper Association	\$500
Kids Under Cover	\$8,500
Hanza	\$1,000

TRINITY GRAMMAR
SCHOOL

HoMie Street Store	\$9,000
The River Nile School	\$1,700
The Foundation for Young Australians	\$500

UNIVERSITY
HIGH SCHOOL

Royal District Nursing Service	\$5,000
Wintringham Housing	\$4,000
Mental Health Legal Centre	\$1,000

WERRIBEE SECONDARY
COLLEGE

Sacred Heart Mission St Kilda	\$1,000
Melbourne City Mission	\$500
Lighthouse Foundation	\$1,500
UnitingCare Werribee Support and Housing	\$7,000

TOTAL \$232,760



Guests Jan and Roy Rose with Board member Rob McGauran

THE SWANSON SOCIETY

OUR BEQUEST PROGRAM

The Swanson Society acknowledges our donors who have planned to leave a gift in their Will to the Foundation. Once we have received notification from our donors about their giving intentions, they become an honoured donor as a member to our bequest program The Swanson Society.

Lord Mayor's Charitable Foundation celebrated its 95th anniversary with a special Swanson Society dinner at the Melbourne Town Hall.

The Right Honourable Lord Mayor Sally Capp welcomed 120 guests to the Supper Room to acknowledge the incredible contribution the Foundation had made to Melbourne's health and wellbeing. She also paid tribute to the vision of Sir John Swanson, the Foundation's founding Lord Mayor who established the Foundation in 1923 as a perpetual source of funding for Melbourne's public hospitals and charitable organisations.

A special presentation by Rob Gell AM, one of Australia's leading environmental mitigation advocates, highlighted the important action required to minimise the effects of climate change and some of the innovative projects being undertaken by universities and not-for-profit organisations across Melbourne and Victoria.

Collier Charitable Fund

The Collier Charitable Fund was established in 1954 by Alice, Annette and Edith Collier, to continue in perpetuity their lifelong generous philanthropy. Lord Mayor's Charitable Foundation is honoured to receive an annual gift which supports the Foundation and charitable organisations that were important to the Collier sisters.

William Angliss Charitable Fund

Lord Mayor's Charitable Foundation is also named in the will of Sir William and receives annual support, most recently for the Youth in Philanthropy program and emerging relief (food security).



Guests Malcolm and Elizabeth Thompson



Former board members Robert Masters, Darvell Hutchison AM and Geoffrey Green OAM and Pauline Green



Guests Jenny and Philip Curtis



Lord Mayor's Charitable Foundation supports the philanthropic goals of more than 200 charitable fund accounts.

Our donors choose to establish a charitable fund account for many reasons, including honouring the memory of a loved one, planning to give through their Will, or creating an enduring way to engage family members in giving.

This year our donors with charitable fund accounts were invited to attend many of the Foundation's functions including the Inspiring Philanthropy events in July and November, the annual Swanson Society Dinner and our end of year 'thank you' celebration with guest speaker Hugh Mackay AO, one of Australia's leading authors, social researchers and commentators.

We thank our donors for their continued support.



CHARITABLE FUND ACCOUNTS

A & D Richards Family Fund
A 2 Z King Family Fund
Allan Douglas (Doug) McPhee Fund
Anderson Fund
Andrew James Lancashire Memorial Fund
Ann Rusden Fund
Anne White Fund
Association of Civilian Widows Vic Fund
ASW Fund
Australian Universities Classical Scholarship Fund
Barbara Leighton Fund
Barry & Joan Medwin Family Fund
Berkovic-Fraenkel Family Fund
Bethany Wake Fund
Borchardt Fund
Boyce Family Fund
Brian & Ella Talbot Family Fund
Brown Rochford Family Fund
Bruce Niven Fund
Buchan Family Fund
Byrne Fund
Caine Foundation Fund
Caitlin Darbyshire Fund
Cameron Family Charitable Fund
Capodanno Fund
Caswell Charitable Fund
Chanelle's Heaven Cent Blessing Memorial Fund
Cheryl & David Baer Fund
Children's Protection Society Fund
Chips Charitable Fund
Chloe Alexandra Rutherford Fund
Chris Dalwood Scholarship Fund



Inspiring Philanthropy Celebration

Clara Sim Memorial Fund
Commercial Travellers' Association Charitable Fund
Connon Family Fund
Cusack Family Fund
D & H Saltzman Family Memorial Fund for Sheryl
Daryl Leslie Zvi Rosenfield Memorial Fund
Daryl Manley Fund
David & Miriam Rich Fund
D D & S L Johnston Fund
Di Power Memorial Fund
Donald & Shirley Lugg Fund
Doos Family Fund
Dora & Trevor Nixon Fund
Dorn Family Fund
Dorothy Jean Ineke Fund
Dr Margaret Rose Garrett Fund
Duckie Charitable Fund
Duncan Family Fund
E Bennett Fund
Easden Family Fund
Education for All Fund
Eldon & Anne Foote Donor Advised Fund
Ellis W Waters Fund
Emanpea Fund
Emerson-Sullivan Fund
Eric Burton Memorial Fund
Evan Spurway Fund
Falkinger Heritage Fund
Family, Friends & Furry Animals Memorial Fund
Freeman Family Fund
Friends of Carolyn Chisholm Society Fund
Friends of Rumbalara Fund
Fund for Buddy
Fund for Rusty
Gary Singer & Geoffrey Smith Fund
Geoffrey & Pauline Green Fund
Gerald Friedlander Family Fund
GGs Fund
Giuliano Family Fund
Greg Blizzard Memorial Fund
Gringlas Family Fund
Hansen Little Foundation Fund
Harris Family Fund
Heath Cosgrove Charitable Fund
Heather Bradley Memorial Fund
Helen & Peter Devereux Fund
Henry Buck's Fund
Hermits of El-Shaddai Charitable Fund

Homestead Financial Group Fund
Hope Rutherford Reilly Fund
Hopkins Knight Family Fund
Illingworth Family Fund
In Memory of Servicemen & Women who did not return
Israel Rosenfield Memorial Fund
Izaac Robison Family Fund
J & N E Brown Fund
J F Thompson Charitable Fund
James Cross Memorial Fund
Jan Slaney Fund
Jarrold Alexander Green Memorial Fund
Jenny & Jim Gardiner Fund
Jill Chapman Fund
John D & Dagnija Balmford Fund
Jones Family Fund
Joshua Bendel Fund
Judy (Gelb) Feiglin Memorial Fund
June & Peter Stringer Fund
June O'Brien Whitling Memorial Fund
Kasey-Anne Lymphoma Charitable Fund
Kathleen Farrow Fund
Kathy & George Deutsch Family Fund
Kaufman Family Charitable Fund
Keith & Alison May Williams Fund
Kevin & Jacqui Clancy Family Fund
Knight Family Fund
Kolganova & Foster Family Fund
L Semmens Fund
Lady Mayoress' Committee Fund
Lawrence & Joan Cohn Fund
Left Hand Fund
Leighton Family Charitable Fund
Lord Mayor's Children's Fitness Fund
Loftus-Hills Fund
Lyn Grigg Family Fund
Lyons Family Fund
M & B Jenkins Fund
M J Trehwella Fund
M Recht Accessories Fund
Mac.Roberston Girls High School Fund
Malcolm Grant Brown Fund
Margaret Mitchell Fund
Mark Kenneth Thorn Charitable Fund
Marshall Fund
Marshall-Roth Charitable Fund
Masky Beacon Charitable Fund
McGauran Giannini Family Fund

McLean Family Fund
Meg & Frank Sims Fund
Melbourne Women's Fund 2
Melissa Ryan Princess Fund
Melvie Banks AM DSJ Fund
Mercedes-Benz Australia/Pacific Pty Ltd Fund
Michael Martin Trust
Milledge Family Fund
Minyaka Fund
Moffatt Family Fund
Morrison Family Fund
Motet Fund
Nancy & Ian Wood Fund
Nancy & Ian Wood (Gertrude & Jack Barker) Fund
Nancy & Ian Wood (Marjorie & Phillip Wood) Fund
NJN Charitable Fund
Norm & Pat Draper Charitable Fund
North Bridge Fund
O'Bryan Family Charitable Fund
Oldfield Family Fund
Olga Edith Lowe Fund
Oliver Charitable Fund
One Life Sports Foundation Fund
Onemda Fund
OPA! Charitable Fund
Oxford Houses Fund
Pam Baker Fund
Patricia Cosh Fund
Patricia Farrant Fund
Paul & Ruth Permezel Fund
Payne Family Fund
Pepin Family Fund
Peter & Karen Anderson Family Fund
Possibility Australia Fund
Priestley Family Fund
PRL Charitable Fund
Rayment Family Fund
R C & E M Bennett Fund
Red Bird Moments Charitable Fund
Renshaw Fund
Richard & Gwenyth Higgs Fund
Robert Croft Fund
Rory McCaffrey Reconciliation Fund
RSL Fund
Sally Graham Memorial Fund
Sawers & Sherman (K I A 1916) Memorial Fund
SB08 Conference Scholarship Fund
SBMAJ Fund
Senator Tadeusz Kobylanski Fund

Senza Nome Charitable Fund
Shearman Family Fund
Shirley Day Fund
Shirley K B & David A Secomb Fund
Simon Buckley Memorial Fund
SJD Charitable Fund
Slome-Topol Family Charitable Fund
Smyth Family Fund
Society to Assist Persons of Education Fund
Strathdon Community Perpetual Fund
Supporting Angels Charitable Fund
Sweet Princess Charitable Fund
Swinburne Philanthropy and Social Impact Alumni (SPSIA)
Tan Family Fund
Tenzing Fund
The Antaeus Charitable Fund
The Guiding Light Fund
The John and Margaret (JOB & MOB) O'Brien Fund
The Red Bowl Fund
The William Angliss (Victoria) Charitable Fund
Tom & Ruth O'Dea Fund
Tom & Zillah Diamond Fund
Tozer Family Fund
Victor & Shell Sykes Family Fund
Vulcan Family Fund
W H Overall Fund
Walmsley Family Fund
Warburton Family Fund
Warin Chiewwej & William Holder Charitable Fund
Weber Jenkin Family Fund
Wendy Hurse Fund
Weston Street United - Masonic Fund
Wexler Family Fund
Wheelton Philanthropy Fund
White Fang Fund
Wilbow Group Fund
Wilfrid & Joan Minson Fund
William A Lyon Fund
Wootton Family Fund
Zdraveski Charitable Fund 1
Zdraveski Charitable Fund 2
Zdraveski Charitable Fund 3



SWINBURNE PHILANTHROPY AND SOCIAL IMPACT ALUMNI (SPSIA)

Established 12 years ago by alumni of Australia's first academic qualification in philanthropy, the Swinburne Philanthropy and Social Impact Alumni (SPSIA) Charitable Fund Account has recently grown to \$100,000.

The announcement was made at the alumni group's inaugural Liffman Lecture to an audience of graduates, current students, academics and industry leaders. Swinburne University's Master of Social Investment and Philanthropy was created by Dr Michael Liffman in 2002, with many alumni now occupying leadership roles in the philanthropic and social impact sector.

The SPSIA Fund, a charitable fund account of Lord Mayor's Charitable Foundation, has become a hallmark feature of the alumni group, with donations given by alumni and friends to support the provision of scholarships for students studying Swinburne University's Master of Social Investment and Philanthropy.

It is hoped that the continued growth of the charitable fund account will contribute to funding the course's experiential grantmaking unit.

COMMUNITY CHARITABLE FUNDS
COMMUNITY PHILANTHROPY

Community Charitable Funds continue to make an important contribution through their fundraising and grantmaking within their local communities. As their knowledge and resources grow, so does their capacity to have a greater impact on issues such as healthy and socially cohesive communities, youth support networks, the environment and food security.

PATHWAYS INNOVATION FUND (GIVING ACCOUNT)		\$
Cohealth	Connecting and Re-connecting through the Senses	\$27,000
Cohealth	Women Against Homelessness	\$13,000
Cohealth	Sleeping Rough Harm Minimisation Project	\$140,000
Council to Homeless Persons	LGBTIQ inclusive training tools for homelessness and housing sectors in the City of Melbourne	\$50,000
Council to Homeless Persons	Peer Support Resettlement Project	\$190,000
Melbourne Health	Improving health and housing outcomes for homeless people through coordinated care	\$150,000
Pets of the Homeless	Pet Foster Care Program	\$50,000
Wintringham	Pop-up and Pop-out	\$80,000

The City of Melbourne established the Pathways Innovation Fund (Charitable Fund Account and Giving Account) as a special response to the issue of homelessness in the city.

CASEY CARDINIA FOUNDATION CHARITABLE FUND	
Outlook (Vic)	\$5,000
School Works project	
Cranbourne Christian Fellowship Centre	\$5,000
Vital Improvements to Food Relief Room Project	
BRIMBANK COMMUNITY FUND	
Western Edge Youth Arts	\$4,000
St Albans Edge Theatre	
The Youth Junction	\$4,000
B.O.P (Better Outcomes Program) - soccer program	
YouthNow	\$3,500
The Hatch	
FRANKSTON COMMUNITY FUND	
Operation Larder	\$7,954
Provision of Non-Perishable Food and Personal Hygiene Items	
Cancer Patients Foundation	\$5,000
Look Good Feel Better	
MiCare	\$4,000
Cafe Bazaar for independent seniors living in Frankston and surroundings	
Mums Supporting Families in Need	\$4,961
Improve our Technology and Communications	
Groomed to Go	\$5,000
Building for Tomorrow	
Children Australia	\$1,400
Kinship Carers Parenting & Time out Day	
Ardoch	\$5,000
Broadening Horizons for disengaged children and young people in Frankston	
Australian Red Cross Society	\$660
Trauma Teddy and Calico Doll Programs	
The Sharehouse Community Group	\$1,039
Laptop Computer required for accounting, arts /crafts and minutes	
MANNINGHAM COMMUNITY FUND	
LinC Manningham	\$5,000
A "Helping Hand"	
Onemda Association	\$6,693
Get Aqua Active!	
Pines Learning	\$6,862
Live Your Life Independently	
Doncare	\$7,000
Dad's Toolkit	
Rights Employment Accommodation Leisure REAL	\$3,566
A REAL JOURNEY TOWARDS HOPE: Intercultural Dance Project	
VP Community	\$10,000
Support the Food Bank	
YARRA CITY COUNCIL ROOM TO CREATE	
Schoolhouse Studios	\$2,963
Upgrade to Public Space on Rupert Street site	

GIVING CIRCLES
COLLECTIVE GIVING

Lord Mayor’s Charitable Foundation proudly supports two of Melbourne's most prominent giving circles, Melbourne Women’s Fund and Impact100 Melbourne.

MELBOURNE WOMEN’S FUND

Melbourne Women’s Fund (MWF) grew to 135 members each contributing \$1,000 to their annual grants program. In 2017 Grant Award winners included: Justice Connect (Signature Grant \$75,000), St Kilda Gatehouse (Nurturing Grant \$25,000) as well as Merit Awards (\$4,000 each) to the four other finalist organisations.

MWF held six events throughout the year demonstrating a busy and varied calendar for their members. One of the standout events held in October 2017, was MWF’s first Forum titled ‘Women’s Economic Empowerment: Realities and Challenges for the Future’ which attracted a wide audience of members, friends and those in the not-for-profit sector. Emeritus Professor Gillian Triggs was the keynote speaker and her impassioned address was a true highlight of the day. Other expert speakers came from the family violence and homelessness sectors.

Beyond the normal activities held for members, MWF also took part in a panel discussion at the “Gathering of Giving Circles” session as part of the Community Foundations Conference. MWF was profiled by the ABC’s ‘Lateline’ program with Life Member Susan Alberti AC regarding the rise of women’s philanthropy as expressed through giving circles.



IMPACT100 MELBOURNE

In 2017 Impact100 Melbourne celebrated five years of impact with over \$500,000 in total donated to Melbourne charities. The theme for the year was Education – Promoting Learning. The major grant winners were Banksia Gardens Community Services for their project to engage children in learning about sciences and technology.



HIVE GROUPS

At the beginning of 2018 the Foundation launched its HIVE groups as a pilot project that provides an opportunity for our donors to become more involved with our Impact Areas. The pilot will continue throughout 2018 and if successful the program will be formally launched to the wider community in 2019.



**EDUCATION
& EMPLOYMENT**
Supporting young and older people
to access education and work.



**ENVIRONMENT
& SUSTAINABILITY**
Transitioning towards a low-carbon
economy, building a sustainable food
system and protecting aquatic
eco-systems.



**HEALTHY & RESILIENT
COMMUNITIES**
Addressing inequities in healthy ageing,
building community resilience in the face
of climate change, strengthening social
cohesion and reducing discrimination.



**HOMELESSNESS
& AFFORDABLE HOUSING**
Increasing the supply of affordable
housing and preventing homelessness
through early intervention initiatives.



LADY MAYORESS' COMMITTEE

Lady Mayoress Emma Page Campbell and members of the Lady Mayoress Committee welcomed 220 guests to the annual Christmas Luncheon at Melbourne Town Hall. Funds raised at the event were donated to Women's Property Initiative.

The Foundation launched a history book about the Committee in October 2016 to record and celebrate their support of Melbourne's charitable sector from 1959 to 2016. The Foundation's administrative support provided to the Committee at the request of City of Melbourne concluded on 30 June 2018.



FINANCE & GOVERNANCE





The Financial Report on the following pages is an extract of the consolidated annual audited financial reports of the Lord Mayor's Charitable Foundation, Lord Mayor's Charitable Fund (the Public Ancillary Fund) and The Eldon and Anne Foote Trust.

The Public Ancillary Fund includes more than 200 charitable fund accounts including named bequests.

Income

Total income from continuing operations represents corpus revenue, general revenue and unrealised gains/ (losses) on investments of \$25.601m, (2017: \$31.212m). Corpus revenue of \$21.258m, reduced by \$11.183m as the 2017 prior year included a material bequest distribution of \$6.893m from the Estate of Eldon Foote. Corpus revenue includes \$1.843m in other corpus donations and bequests, (2017: \$9.522m) and \$10.395m in realised capital gains on the sale of equity investments (2017: \$11.733m).

Due to more favourable market conditions, there was an unrealised gain at 30 June 2018 of \$1.772m, compared with an unrealised loss at the previous end of financial year (2017: (\$3.318m)).

General revenue includes \$2.408m, which is largely donations into giving accounts (2017: \$1.790m) a \$618k increase on the prior year. Giving account revenue flows directly through to the grants program. Giving accounts may be established by charitable fund account donors.

Expenses

Total expenses of \$4.363m (2017: \$3.981m) increased by \$382k. During the year, the Foundation increased activity in marketing and developing its philanthropic products and services and encouraged more people to be involved in community philanthropy. A new efficient donor management system was implemented, and the Foundation also increased its capability in terms of data analytics and research. Resources were allocated to the delivery of the Foundation's Granting Programs and Community Initiatives (Affordable Housing, Food Security, Energy Efficient Not for Profits, Resilient Communities, Women Ageing in Poverty, and Youth Unemployment). The Youth in Philanthropy Program continued to have full participation, with resources allocated to the program's twenty-two secondary schools across metropolitan Melbourne.

Grants

Grants and Initiatives are reported by Impact Area in the annual report: being Education and Employment; Environment and Sustainability; Healthy and Resilient Communities; and Homelessness and Affordable Housing. Total grants approved during the year were a record \$10.404m (2017: \$9.857m), a \$547k/6% increase. The Foundation continues to develop long term strategic grants and has contingent granting liabilities for future financial periods of \$2.418m (2017: \$2.664m). The Foundation continues to support responsive and proactive granting programs.

Equity

The LMCF Consolidated Group's total equity of \$250.570m has increased by \$10.835m from last year (2017: \$239.735m). The increase is attributed to the increase in realised and unrealised gains on other financial assets as at 30 June 2018. Total equity includes \$5.263m in surplus reserves to enable the Foundation to reduce risk to the granting program funding while allowing for changing market conditions, planning for signature grants and responding to disaster relief.

Investment Governance

The Lord Mayor's Charitable Foundation Board and Investment Committee continued the work which began last year to transition the investment program to a fully institutional quality investment model, which better reflects the scale and sophistication of the Foundation's investment approach in 2017/18. This involved completing the transition from a self-managed investment model to an outsourced investment management model, with expert external investment managers for various asset classes. All managers were reviewed and recommended by Frontier Advisors, the Foundation's asset consultant, and appointed through the Foundation's investment custodian, Northern Trust.

In consultation with Frontier Advisors, the Investment Committee researched and modelled global investment philosophies and spending policies of large Foundations and Endowment Funds in the U.S. and U.K. The Foundation adopted a formal "spending rule" during the year which will guide the Board in determining future annual distributions from the corpus. The Foundation's future spending policy and methodology will help preserve the real purchasing power of grant distributions, and smooth out the level of grant distributions for current and future beneficiaries.

The development of the Foundation's spending policy sits within the overall investment risk appetite and investment risk budget, and will reduce granting volatility over periods of time, whilst also ensuring that the overall investment corpus is growing in real terms relative to inflation.

The Investment Committee and Board considered the investment risk appetite metrics to further develop the investment philosophy of the Foundation. The risk appetite and budget address the challenges of maximising returns, maintaining corpus assets and growing grant distributions along with carrying the acceptable level of investment risk for the Foundation. The Board of the Foundation has determined a risk appetite and investment risk profile

which it considers to be appropriate for the Foundation as an organisation which is both long term in its approach and wholly reliant on the performance of the investment program to fulfill its mission. This approach is expected to lead to lower expected returns from the portfolio than has been the case in previous years, however the Foundation will have greater confidence regarding the sustainability of its distributions from the corpus for grants and operating activities and reduce the volatility of the investment returns.

The Board maintains risk metrics which are monitored by the Investment Committee in consultation with its advisors. The risk metrics comprise:

1. Return target – at least CPI +2.5% p.a. measured over rolling 10 years;
2. Volatility of Distributions – expected worst case annual distribution volatility of 15%;
3. Drawdowns – expected worst case drawdown (loss) over 3 years of 25% of the corpus value.

The Strategic Asset Allocation (SAA) is developed to meet all three objectives. The investment strategy will continue to improve LMCF's ability to fund grants in the short term and provides greater certainty to the Board around the Foundation's ability to provide large, multi-year strategic grants.

Strategic Asset Allocation

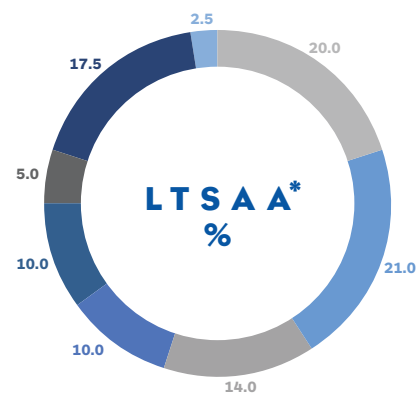
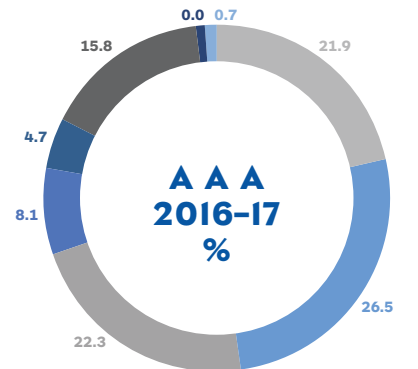
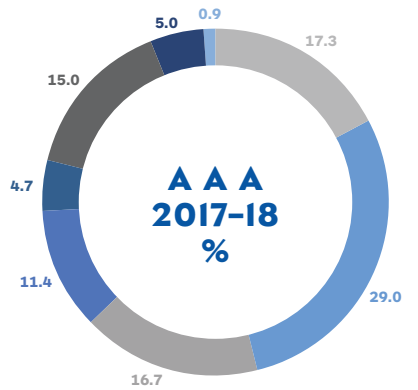
The Foundation, as the trustee of perpetual charitable funds, adopts a long-term investment view. A balanced approach is required to continue growing the consolidated investment corpus and level of distributable income available to provide grants to charities.

The Foundation receives strategic investment advice from Frontier Advisors including expert input into the recommended strategic asset allocation. The SAA reflects the long-term desired portfolio for the Foundation assuming that markets are in equilibrium and is reviewed every year.

The Foundation continued to adopt a dynamic asset allocation approach relative to the SAA during the year to determine ideal weights in various asset classes, taking into account current market conditions. Whilst moving to a fully outsourced investment model, the Foundation also developed a Transitional Asset Allocation. The asset classes comprise both growth assets and defensive assets.

Approved Asset allocation ranges are modelled and reviewed regularly by the Investment Committee. The Actual Asset Allocation (AAA) as at 30 June 2018 was:

ASSET ALLOCATION
30 JUNE 2018



- Australian Equities
- Unlisted Infrastructure
- Social Impact Investments
- International Equities
- Alternate Debt
- Cash & Term Deposits
- Australian Property
- Fixed Interest

* LTSA A
Long-term
Strategic
Asset
Allocation

ASSET CLASS	FUND MANAGER	PORTFOLIO % OF 30/06/18	LTSA A
Australian Equities	Solaris Investment Management	29.0%	21.0%
	Yarra Capital Management		
International Equities	Northern Trust Global Asset Management	16.7%	14.0%
Australian Property	AMP Capital	11.4%	10.0%
Unlisted Infrastructure	Hastings Utilities Trust of Australia	4.7%	10.0%
Alternative Debt	IFM Investors Pty Ltd	15.0%	5.0%
	Metrics Credit Partners		
Cash & Term Deposits	Secure Investments FIB Pty Ltd	17.3%	20.0%
Fixed Interest	BlackRock	5.0%	17.5%
Social Impact Investments	n/a	0.9%	2.5%
TOTAL		100%	100%

Since the previous annual report, the Foundation wound up its three separate international equity funds and invested in a passive account with Northern Trust Global Asset Management. The Foundation added two new fixed and floating interest funds with Blackrock Investment Management. Together these exposures provide further diversification to the investment program. All managers shortlisted have Environmental Social and Governance (ESG) policies reviewed by Frontier Advisors before being recommended to the Investment Committee.

Investment Performance

The last twelve months saw economic growth establishing itself across much of the developed world. This combination of events led many central banks to begin reducing their easy monetary policies settings from the historic levels which have persisted since the financial crisis. At the same time, the recovery in economic growth has not been strong enough to fully utilise the excess capacity overhang stemming from the financial crisis and so both inflation and wages growth have remained stubbornly low, allowing central banks to relax their easy policy very cautiously. Any pickup in inflation could force a more robust response from central banks and, given the prevailing high asset valuations, trigger a market correction. In this environment risk assets such as equities and credit performed well for the first half of the year. In the second half investment markets reacted to rising geopolitical concerns and in particular the imposition of tariffs on a significant part of the trade flows between the US and China, the two largest economies in the world. This environment highlighted the importance of a diversified portfolio.

After the strong market performance in the first half, the fall in the Australian dollar insulated the Foundation's returns somewhat in the second half. The Foundation now has a significant exposure to international assets on an unhedged basis. Together with the newly introduced fixed interest position, these defensive exposures are expected to protect the portfolio returns in the event of an equity market correction.

Overall, the investment performance was strong, particularly given the reduction in the risk profile of the fund. The 2017/2018 annual total return was 8.9% which comfortably exceeded the LMCF investment objective.

The greater level of diversification introduced to the portfolio over the past year assisted in ensuring returns were spread across all sectors. In the future, the Foundation will adopt a more total return view of performance rather than income versus capital returns, as to a tax-exempt investor these terms have little meaning from an investment return viewpoint.

The Foundation considers that its mission is long-term in nature and that it is most appropriate to consider the long-term returns generated by the investment program. In this context, the 5-year return of 8.2% pa is a pleasing result and reflects the disciplined approach of building the portfolio with a mix of growth and defensive assets.

Total return figures are as follows:

Performance Summary
Year ended 30 June 2018

NET PERFORMANCE AFTER FEES

	5 years % pa	3 years % pa	FY 18 %
TOTAL RETURN	8.2%	6.7%	8.9%

Looking forward, the Investment Committee will continue to monitor the portfolio closely. As we enter the late stage of the business cycle with rising interest rates in the world's largest economy, we expect an increase in market volatility and a rising risk of a market correction. However, it is also possible that the strong earnings momentum supported by the healthy economy will act to maintain high asset prices for some time. Here in Australia, corporate earnings have also been strong, but the economy has not been healthy enough to support a normalisation of interest rate policy by the Reserve Bank. This increases the risk of a weakening currency over the near term. The Foundation's asset portfolio has been designed to insulate the investment returns from these risks as best as possible. When combined with the newly adopted spending rule, the Foundation is well positioned for the challenging years ahead for all investors.

The Investment Committee will continue to balance risk and return within the Board's approved risk appetite to provide a strong, reliable and growing funding stream in conjunction with growing long-term corpus investments.

Investment Policy

The Foundation maintains an Investment Policy which includes the investment strategy, a Social Impact Investment Policy and an Ethical and Responsible Investment Policy.

The Foundation reviews its Investment Policy annually as a part of its Investment Governance Framework Review. It also regularly reviews the Foundation's Risk Appetite in all areas of the Foundation's business. The Foundation continues to keenly explore social impact investment opportunities that provide a measurable social impact and sound financial returns.

The Foundation has maintained an Environmental Social and Governance (ESG) policy for a considerable time. The Foundation is currently further developing its approach to ESG and Responsible Investing and believes in strategic alignment of its organisational beliefs and mission with investment strategy and portfolio construction. It also believes a long-term Investment strategy which considers social and environmental impacts is likely to experience less portfolio volatility and more sustainable investment performance over time. A new Responsible Investment policy will supersede the current ESG policy later in 2018.

Darren McConnell

Chief Financial and Operations Officer

Dr. Raphael Arndt

Chair, Investment Committee

INVESTMENT ADVISORS

Strategic Investment Allocation Advisors	Frontier Advisors
Fixed Interest Broker	Secure Investments FIB Pty Ltd
Investment Custodian	Northern Trust
Independent Investment Committee Members:	Ms Jane Simon Mr Trevor Williams

PROFESSIONAL ADVISORS

External Auditors	Deloitte Touche Tohmatsu
Internal Auditors	Oakton
Accounting and Audit	RSM Australia Pty Ltd
Banking	Westpac Banking Corporation
Legal	Gadens Lawyers (including some pro bono advice) Justitia Lawyers
Marketing	Publicis (pro bono advice)

MEMBERS OF THE BOARD REPORT FOR THE FINANCIAL YEAR ENDED 30 JUNE 2018

The members of the Lord Mayor’s Charitable Foundation (The Foundation, formerly known as Board of Management of the Lord Mayor’s Charitable Fund) present their report, together with the financial statements, on the Lord Mayor’s Charitable Foundation Consolidated Group (the “LMCF Consolidated Group”) for the financial year ended 30 June 2018.

The LMCF Consolidated Group financial report represents the combined annual financial results of the following individual entities:

- Lord Mayor’s Charitable Foundation (formerly known as Board of Management of the Lord Mayor’s Charitable Fund) – ABN 48 042 414 556
- Lord Mayor’s Charitable Fund – ABN 63 635 798 473
- The Eldon and Anne Foote Trust – ABN 38 330 915 392

The Foundation, a charitable institution, acts as trustee of the Lord Mayor’s Charitable Fund (a public ancillary fund) and The Eldon and Anne Foote Trust, a charitable trust and holds charitable funds. The LMCF Consolidated Group financial report is a “special purpose financial report” which combines the annual audited financial reports of the above-named entities. The LMCF Consolidated Group Financial Report does not form a separate economic entity for accounting purposes.

Members of the Board

The following persons were members of the Board of the Foundation, which is an operating foundation and the trustee of the Lord Mayor’s Charitable Fund and The Eldon and Anne Foote Trust, during the whole of the financial year and up to the date of this report, unless otherwise stated:

MR ANDREW BAXTER	Chair
DR SANDRA HACKER AO	Deputy Chair
DR RAPHAEL ARNDT	
MR CRAIG BELL	
MR DANIEL LEIGHTON	
MS GAIL OWEN OAM	
MS K. JANE PECK	
MS JANE HANSEN	Appointed October 2017
MR ROBERT MCGAURAN	Appointed October 2017
MR RICHARD BALDERSTONE	Term expired October 2017
MS JAY BONNINGTON	Term expired October 2017
MR JON EDWARDS	Term expired October 2017

Principal activities and any significant changes to those activities during the year

The LMCF Consolidated Group is a combination of three not for profit entities being the Lord Mayor’s Charitable Foundation (formerly Board of Management of the Lord Mayor’s Charitable Fund), the Lord Mayor’s Charitable Fund and The Eldon and Anne Foote Trust.

The Lord Mayor’s Charitable Fund is a not-for-profit entity established under an Act of Parliament 1930 (amended 1996). On 1 July 2017, the Lord Mayor’s Charitable Fund Act 1996 was replaced by the Lord Mayor’s Charitable Foundation Act 2017 to reflect contemporary governance of a philanthropic foundation.

The principal activities of the individual entities which make up the LMCF Consolidated Group comprise:

- providing grants to charitable organisations to increase life opportunities and improve social inclusion including in the areas of homelessness and affordable housing, education and employment, healthy and resilient communities and environment and sustainability;
- providing opportunities and support for individuals and families to participate in philanthropy through donations, sponsorship, charitable fund accounts and bequests;
- researching and stimulating awareness of relevant community needs and of philanthropy; and
- the Lord Mayor’s Charitable Foundation (formerly Board of Management of the Lord Mayor’s Charitable Fund) also acts as a trustee of charitable funds, The Fund and the Eldon and Anne Foote Trust.

The LMCF Consolidated Group includes charitable fund accounts and bequest funds within a Public Ancillary Fund. It also includes other charitable funds and The Eldon and Anne Foote Trust. Investment income attributed to charitable fund balances is made available for charitable distribution after taking into consideration the requirements of the Federal Treasury Public Ancillary Fund Guidelines (2011), capital preservation requirements and stipulated management fees.

There were no significant changes to the principal activities during the year.

Review of operations and results

Total consolidated income from operations was \$25,601,292 (2017: \$31,211,806). The decrease in comparison to the prior year is due to a decrease in corpus bequest revenue. After transfers to capital reserves and the payment of expenses there was a distributable income before grants approved of \$11,164,161 (2017: \$10,240,758) a 2% increase from the prior year. The current year income surplus together with accumulated income funds was applied to charitable grant distributions of \$10,403,883 (2017: \$9,857,212), a 6% increase in comparison to the prior year.

Significant changes to the state of affairs

There were no significant changes to the state of affairs of the entities within the LMCF Consolidated Group during the financial year.

Subsequent events

Since the end of the financial year, there were no subsequent events affecting the operations, results of operations or the state of affairs of the individual entities within the LMCF Consolidated Group.

Likely developments

There are no likely developments to impact the financial results of the entities within the LMCF Consolidated Group during the financial year ending 30 June 2019.

Environmental Regulations

The entities within the LMCF Consolidated Group are not subject to any significant environmental laws or regulations.

Indemnification of Members of the Board

Directors and Officers insurance is held by the Foundation on behalf of all entities within the LMCF Consolidated Group.

Board and Board Committee meetings

The following table sets out the number of Board meetings during the financial year and the number of meetings attended by each member. During the financial year ended 30 June 2018, there were: nine Board meetings, three Governance Committee meetings, one Nominations Committee meeting, four Audit and Risk Committee meetings, three Strategic Marketing Committee meetings and six Investment Committee meetings.

	Board Meeting		Governance		Nominations Committee		Audit & Risk Committee		Strategic Marketing Committee		Investment Committee	
	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended
MR ANDREW BAXTER (Chair)	9	9	3	3	–	–	–	–	3	3	–	–
DR SANDRA HACKER AO (Deputy Chair)	9	9	3	3	–	–	–	–	–	–	–	–
DR RAPHAEL ARNDT	9	5	–	–	–	–	–	–	–	–	6	6
MR CRAIG BELL	9	8	–	–	1	1	4	4	–	–	–	–
MR DANIEL LEIGHTON	9	8	–	–	–	–	–	–	3	2	6	4
MS GAIL OWEN OAM	9	9	3	3	–	–	4	4	–	–	–	–
MS K. JANE PECK	9	9	–	–	–	–	1	1	3	3	–	–
MS JANE HANSEN (Appointed October 2017)	5	4	–	–	–	–	–	–	–	–	5	3
MR ROBERT MCGAURAN (Appointed October 2017)	5	5	–	–	–	–	–	–	–	–	–	–
MR RICHARD BALDERSTONE (Term expired October 2017)	3	3	–	–	–	–	–	–	–	–	1	1
MS JAY BONNINGTON (Term expired October 2017)	3	2	1	–	1	1	–	–	–	–	1	1
MR JON EDWARDS (Term expired October 2017)	3	3	–	–	–	–	2	2	–	–	–	–

Governance procedures

The Governance procedures of the Board include the following elements:

- The Board met nine times during the financial year. Board meetings were held at least every three months (s.18 of the Lord Mayor’s Charitable Foundation Act 2017) and;
- The Board has established the following Committees to assist in the good governance of the Board: Audit and Risk Committee, Strategic Marketing Committee, Investment Committee, Governance Committee and the Nominations Committee (s13 Lord Mayor’s Charitable Foundation Act 2017 (Vic) 2017);
- Grants Advisory Panels continued to provide advice on the responsive grant making program;
- The Board reviewed its Code of Conduct and other governance related policies;
- The Investment Committee engaged Frontier Advisors as external strategic asset allocation advisors who were present at all meetings. The Investment Committee received advice from expert advisors in all asset classes. The Investment Committee adopted a dynamic term and long term strategic asset allocation within its Investment Policy. The Investment Policy includes an Ethical Investment Policy.

The strategic asset allocation and Investment Policy were reviewed during the year. The Ethical Investment Policy is currently under review;

- Two new Board members were inducted during the financial year;
- The Board undertook an annual performance review;
- The Risk Appetite policy was reviewed during the year;
- The Risk Register and the Legal and Compliance Register were reviewed twice by the Audit and Risk Committee and the Board;
- An internal audit program is in place and two reviews have been undertaken during the financial year;
- An annual report including summary audited financial statements and an activity report was produced and presented at the Annual Meeting and made available to the public.



Andrew Baxter
Chair of the Board

Date: 21 September 2018
Melbourne



Craig Bell
Chair of the Audit and Risk Committee

Date: 21 September 2018
Melbourne

LORD MAYOR’S CHARITABLE
FOUNDATION CONSOLIDATED GROUP
STATEMENT OF PROFIT
OR LOSS AND OTHER
COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2018

	2018 \$	2017 \$
INCOME FROM CONTINUING OPERATIONS		
General revenue	2,571,234	2,087,684
Corpus revenue	21,258,292	32,441,764
Unrealised gains/(losses) on other financial assets	1,771,766	(3,317,642)
TOTAL INCOME FROM CONTINUING OPERATIONS	25,601,292	31,211,806
EXPENSES FROM CONTINUING OPERATIONS		
Employee benefits	(2,530,306)	(2,212,888)
Marketing and development expenses	(516,783)	(555,961)
Depreciation and amortisation	(122,663)	(65,761)
Other operating expenses	(1,192,759)	(1,146,018)
TOTAL EXPENSES FROM CONTINUING OPERATIONS	(4,362,511)	(3,980,628)
SURPLUS FOR THE FINANCIAL YEAR BEFORE GRANTS APPROVED	21,238,781	27,231,178
GRANTS APPROVED		
Grants approved	(10,403,883)	(9,857,212)
SURPLUS AFTER GRANTS APPROVED	10,834,898	17,373,966
OTHER COMPREHENSIVE INCOME		
	-	-
TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR	10,834,898	17,373,966

LORD MAYOR'S CHARITABLE
FOUNDATION CONSOLIDATED GROUP
**STATEMENT OF
FINANCIAL POSITION**
AS AT 30 JUNE 2018

	2018 \$	2017 \$
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	10,400,736	5,939,360
Receivables	4,048,012	5,610,740
TOTAL CURRENT ASSETS	14,448,748	11,550,100
NON-CURRENT ASSETS		
Other financial assets	241,369,828	237,234,692
Loans and Advances	1,900,000	1,400,000
Property and equipment	36,063	33,730
Other intangible assets	257,370	335,420
TOTAL NON-CURRENT ASSETS	243,563,261	239,003,842
TOTAL ASSETS	258,012,009	250,553,942
LIABILITIES		
CURRENT LIABILITIES		
Payables	825,676	4,665,244
Grants authorised for distribution	6,356,242	5,954,100
Employee benefits	19,798	16,858
TOTAL CURRENT LIABILITIES	7,201,716	10,636,202
NON-CURRENT LIABILITIES		
Employee benefits	240,147	182,492
TOTAL NON-CURRENT LIABILITIES	240,147	182,492
TOTAL LIABILITIES	7,441,863	10,818,694
NET ASSETS	250,570,146	239,735,248
EQUITY		
Corpus and general bequest funds	245,307,203	235,232,581
Funds to be distributed	5,262,943	4,502,667
TOTAL EQUITY	250,570,146	239,735,248

LORD MAYOR'S CHARITABLE
FOUNDATION CONSOLIDATED GROUP
**DECLARATION BY
MEMBERS OF THE BOARD**
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2018

In the opinion of the members of the Board the statement of profit or loss and other comprehensive income, statement of financial position, statement of changes in equity, statement of cash flows and notes to and forming part of the financial statements are in accordance with the Australian Charities and Not-for-Profits Commissions Act 2012 and presents fairly the results of the LMCF Consolidated Group's operations for the year ended 30 June 2018 and its state of affairs as at that date.

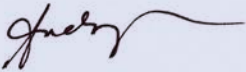
At the date of signing this financial report, we are not aware of any circumstance that would render any particulars included in the financial report to be misleading or inaccurate. There are reasonable grounds to believe that the LMCF Consolidated Group will be able to pay its debts as and when they became due and payable.

This declaration is made in accordance with a resolution of the members of the Board of the Lord Mayor's Charitable Foundation (formerly Board of Management of the Lord Mayor's Charitable Fund) pursuant to s.60.15 of the Australian Charities and Not-for-Profits Commissions Regulations 2013.

The members of the Board declare that:

- a) In the opinion of the members of the Board, there are reasonable grounds to believe that the LMCF Consolidated Group will be able to pay its debts as and when they become due and payable;
- b) In the opinion of the members of the Board, the attached financial statements and notes thereto are in accordance with the Australian Charities and Not-for-Profits Commissions Act 2012, including compliance with accounting standards and give a true and fair view of the financial positions and performance of the entity and the consolidated group.

Signed in accordance with a resolution of the directors made pursuant to s.60.15 of the Australian Charities and Not-for-Profits Commissions Regulations 2013.


Andrew Baxter
Chair of the Board

Date: 21 September 2018
Melbourne


Craig Bell
Chair of the Audit and Risk Committee

Date: 21 September 2018
Melbourne

AUDITOR'S INDEPENDENCE
DECLARATION
AS AT JUNE 2018



Deloitte Touche Tohmatsu
ABN 74 490 121 060

550 Bourke Street
Melbourne VIC 3000
GPO Box 78
Melbourne VIC 3001 Australia

DX 111
Tel: +61 3 9671 7000
Fax: +61 3 9671 7001
www.deloitte.com.au

21 September 2018

Members of the Board
Lord Mayor's Charitable Foundation Group
Level 15, 1 Collins Street
MELBOURNE VIC 3000

Dear Board Members

Lord Mayor's Charitable Foundation Consolidated Group

In accordance with Subdivision 60-C of the *Australian Charities and Not-for-Profits Commission Act 2012*, I am pleased to provide the following declaration of independence to the members of Lord Mayor's Charitable Foundation.

As lead audit partner for the audit of the financial statements of Lord Mayor's Charitable Foundation Consolidated Group for the financial year ended 30 June 2018, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the *Australian Charities and Not-for-Profits Commission Act 2012* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours faithfully


DELOITTE TOUCHE TOHMATSU



Peter A. Caldwell
Partner
Chartered Accountants

Member of Deloitte Touche Tohmatsu Limited
Liability limited by a scheme approved under Professional Standards Legislation

INDEPENDENT
AUDITOR'S REPORT
AS AT JUNE 2018



Deloitte Touche Tohmatsu
ABN 74 490 121 060

550 Bourke Street
Melbourne VIC 3000
GPO Box 78
Melbourne VIC 3001 Australia

DX 111
Tel: +61 3 9671 7000
Fax: +61 3 9671 7001
www.deloitte.com.au

Report of the Independent Auditor on the Summary
Financial Statements to the members of Lord Mayor's
Charitable Foundation Consolidated Group

Opinion

The summary financial statements, which comprise the extract statement of financial position as at 30 June 2018 and the extract statement of profit and loss for the year then ended, are derived from the audited financial report of the Lord Mayor's Charitable Foundation Consolidated Group for the year ended 30 June 2018.

In our opinion, the accompanying statements are consistent, in all material respects, with the audited financial report.

Summary Financial Statements

The summary financial statements do not contain all the disclosures required by the Australian Accounting Standards. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial report and the auditor's report thereon. The summary financial statements and the audited financial report do not reflect the effects of events that occurred subsequent to the date of our report on the audited financial report.

The Audited Financial Report and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial report in our report dated 21 September 2018.

Responsibilities of the Directors for the Summary Financial Statements

The Directors are responsible for the preparation of the summary financial statements.

Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audited financial report based on our procedures, which were conducted in accordance with Auditing Standard ASA 810 *Engagements to Report on Summary Financial Statements*.


DELOITTE TOUCHE TOHMATSU



Peter A. Caldwell
Partner
Chartered Accountants
Melbourne, 21 September 2018

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Liability limited by a scheme approved under Professional Standards Legislation



BOARD MEMBER
PROFILES
AS AT JUNE 2018

**ANDREW
BAXTER**
BBUS(MKTG), FAMI CPM, FAICD



Chair:
October 2016
Appointed: 2011

Committees:
*Strategic Marketing,
Governance*

Grants Advisory Panel:
*Education & Employment
(Co-Chair)*

Andrew Baxter is the Senior Advisor to KPMG's entrepreneurial Customer, Brand and Marketing business. Prior to that he was Chairman of Publicis Communications, one of the country's largest communication agency groups.

Andrew has been a trusted advisor to many of Australia's most iconic brands over two decades at Publicis, Ogilvy and Y&R. Andrew is also the Chair of Deakin Business School, is a Non-Executive Director of both the Sydney Symphony Orchestra and Australian Pork, and sits of the NBL's Advisory Board.

He's previously held Board roles at The Song Room (Chair), Melbourne Aces (Chair), Catch Group and Communications Council. Andrew regularly writes about the future of marketing, in a world where both consumers and technology are ever-evolving. He is one of LinkedIn's Top 40 Australian influencers, recognised by Campaign magazine as one of the Top 5 Agency Leaders in Australia and New Zealand, and the winner of Australian Marketing Institute's Sir Charles McGrath Award for his significant contribution to the field of marketing.

**DR SANDRA
HACKER AO**



Deputy Chair:
November 2017
Appointed: 2014

Committee:
Governance

Grants Advisory Panel:
*Healthy & Resilient
Communities (Chair)*

Sandra is a psychiatrist in private practice, who is also honorary consultant Psychiatrist at the Alfred Hospital. She is a Fellow of the Australian Institute of Company Directors. Sandra Chairs the Human Research Ethics Committee for the Victorian Departments of Health and Human Services. Sandra was appointed an Officer of the Order of Australia (AO) in 2005 and received a Doctor of Medical Science (honoris causa) from the University of Melbourne in 2012.

**CRAIG
BELL**
BCOM FCPA MACID



Appointed: 2014

Committee:
Audit & Risk (Chair)

Grants Advisory Panel:
*Environment &
Sustainability*

Craig is a Fellow of CPA Australia (FCPA), Graduate of the Australian Institute of Company Directors and is currently the Chief Executive Officer of Foresters Friendly Society. Craig has over 28 years' experience in Finance and ICT, having held senior positions across a number of sectors. This includes roles in top tier investment firms in London at Lloyds Bank TSB, Salomon Smith Barney and J.P. Morgan, and in Melbourne at ANZ, NAB and Chimaera Capital, along with various financial positions in the Victorian and South Australian State Governments.



RICHARD
BALDERSTONE



Appointed: 2014
Retired: October 2017
Committee:
Investment

Richard Balderstone has worked in the financial & investment markets for over 35 years. He was a founding partner of JCP Investment Partners, a specialist investment management organisation with over \$5 billion in funds under management, and remains a non-executive director.

Previously, Richard was a Director of ABN AMRO (and BZW) for over 10 years. He was a Director of the Australian Rail Track Corporation and a Trustee Director of the Commonwealth Public Service Superannuation Schemes (CSS/PSS) between 1998 and 2004.

Richard is a Trustee Director of several charitable organisations including the Baker Foundation, Olivia Newton-John Cancer Research Institute and the SecondBite Future Trust.

DR RAPHAEL
ARNDT



Appointed: 2016
Committee:
Investment (Chair)

Raphael was appointed as the Chief Investment Officer of the Future Fund in 2014. He leads a multi-disciplinary investment team making investments across all asset classes and geographies. Prior to this, Raphael was the Fund's Head of Infrastructure and Timberland. Raphael was previously an Investment Director with Hastings Funds Management. He has also held Infrastructure policy positions with both the private sector and the Victorian Department of Treasury and Finance.

Raphael started his career as an engineer working with Ove Arup & Partners in Melbourne and London. He holds engineering and commerce degrees and a PhD from the University of Melbourne which focused on risk allocation in Public Private Partnerships.

JAY
BONNINGTON
BCOM, MBA, FCPA, FAICD



Deputy Chair:
2014 – 2017
Appointed: 2008
Retired: October 2017
Committees:
Governance, Investment

Jay is a qualified chartered accountant who held senior financial roles both internationally and in Australia, including CFO/ Finance Director roles, and National CEO of the Make-A-Wish Foundation of Australia. She has been a professional full-time director since 2005 on a portfolio of boards. Currently an independent director on the UTA Infrastructure Board, Australian Rail Track Corporation and Metro Fire Brigade.

Jay is a Trustee of The Queens Fund, and an Independent Member of Mercy Health and Aged Care Audit Finance and Risk Committee. She also serves on the Advisory Board of The Salvation Army (Southern Territory) and is Independent Chair of the Audit Committee.

JON
EDWARDS



Appointed: 2008
Retired: October 2017
Committee:
Audit & Risk
Grants Advisory Panel:
Homelessness & Affordable Housing (Chair to October 2017)
Youth in Philanthropy:
Coach

Jon was formerly CEO of Frankston City Council, and State and National President of Local Government Managers Australia, a peak professional association which awarded him its Certificate of Merit for Services to Local Government. Jon is a Life Governor of the Peter James Centre.

DANIEL
LEIGHTON
BAPPSCI(HONS)



Chairman: 2013 – 2016
Appointed: 2008
Committees:
Strategic Marketing, Investment
Youth in Philanthropy:
Coach

Daniel is General Manager, Local Area Coordination at the Brotherhood of St Laurence. Prior to this he was the CEO of Inclusion Melbourne, a disability support provider. He currently serves on the Intellectual Disability Reference Group of the National Disability Insurance Scheme and is an inaugural member of the Ministerial Council for Volunteers. Previously he served as an advisor on the design of the National Disability Insurance Scheme. He has held a range of operational, policy and research roles in government and the community services sector.

JANE
HANSEN



Appointed: October 2017
Committee:
Investment

Jane is an active director in the not-for-profit sector, with more than 25 years investment banking and management experience in London, New York and Australia. Currently Chairman of the Hansen Little Foundation and all associated philanthropic initiatives, Jane was formerly a mergers and acquisitions and corporate finance specialist at First Boston/Credit Suisse and Macquarie Bank.

Jane joined the Board of the Melbourne Theatre Company in February 2015 and is also the inaugural Chair of the theatre company's Foundation. She also sits on the Council of the University of Melbourne, and the Melbourne University Humanities Foundation and is Deputy Chair of the Believe Campaign. Previous directorships include the MCG Trust, the State Sport Centres Trust, the Federal body of Athletics Australia and the Foundation of the State Library of Victoria.



**ROBERT
MCGAURAN**
*B. Arch (Hons), BA (Fine Arts) PDM VPELA LFAIA,
PIA, Registered Architect*



Appointed: October 2017
Grants Advisory Panel:
*Homelessness & Affordable
Housing (Chair)*
Hive Housing:
Ambassador

Rob is founding director of the Award winning Urban Design and Architecture Design Practice MGS. Within the architecture discipline he is an Adjunct Professor of Architecture Practice, Monash Art Design & Architecture at Monash University and Professorial Fellow Urban Design and Architecture, Melbourne School of Design at The University of Melbourne, a life fellow of the Australian Institute of Architects for his services to housing and housing policy and former chair of the Architects Registration Board of Victoria.

He served as an Ambassador for Future Melbourne 2026, University Architect for Monash University, Member of the Victorian Design Review Panel and Fishermens Bend Ministerial Advisory Committee, National Councillor of the AIA and chaired the Sullivans Cove (Hobart) Design Advisory Committee. He has held Board positions for Melbourne Affordable Housing and Housing Choices Australia and The Song Room.

**GAIL
OWEN OAM**
FAICD



Appointed: 2015
Committees:
*Governance (Chair),
Audit & Risk*
Grants Advisory Panel:
*Homelessness & Affordable
Housing*

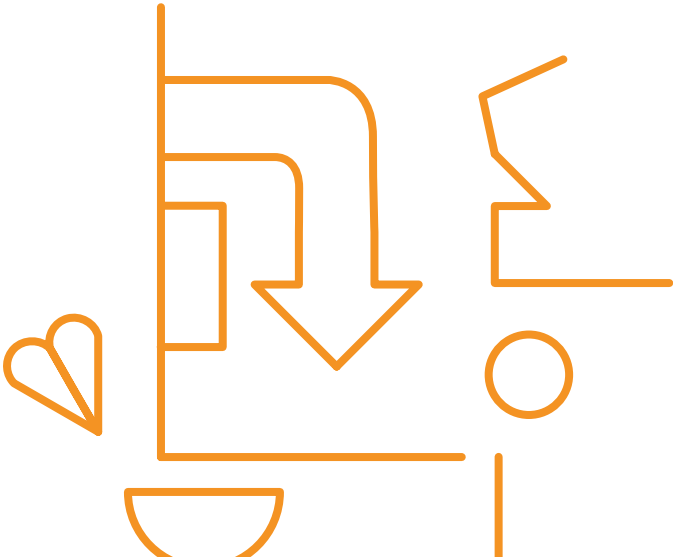
Gail is a commercial lawyer, with particular expertise in energy and resources. She is currently a partner of HWL Ebsworth Lawyers. Gail has extensive board experience having been Deputy Chairman of the Victorian Commission for Gambling and Liquor Regulation and a member of the boards of the Victorian Commission for Gambling Regulation, AGEST Super Pty Ltd, Legal Services Board and Law Institute of Victoria and Alliance Gold NL. She is currently Chairman of the Victorian Fisheries Authority, a director of The Queen's Fund Limited and Choice Hotels Asia-Pac Pty Ltd.

**K. JANE
PECK**



Appointed: 2014
Committee:
*Strategic Marketing (Chair),
Audit & Risk*
Grants Advisory Panel:
*Education & Employment
(Co-Chair)*

Jane is on the Council of University College, a former president of the Lyceum Club Melbourne and Non-Executive Director of MS Victoria. Jane has broad executive experience across a number of sectors and business models, ranging from marketing to manufacturing with her particular strengths in consumer insights and stakeholder engagement.



OUR GRANTS ADVISORY PANELS



EDUCATION & EMPLOYMENT

Co-Panel Chair Andrew Baxter
Co-Panel Chair Jane Peck



Dr Michelle Anderson
Leo Fieldgrass
Sue Hendy
Rick Kane
Carmel Morfuni
Dr Sue Nattrass
Chris Thompson



HEALTHY & RESILIENT COMMUNITIES

Panel Chair Dr Sandra Hacker AO

Dr Grant Blashki
Rhyl Gould
Irene Verins
Lynne Wenig

Healthy & Resilient Communities Grants Advisory Panel,
Irene Verins, Catherine Brown, Dr Sandra Hacker AO,
Harriet McCallum, Lynne Wenig and Dr Grant Blashki.

ENVIRONMENT & SUSTAINABILITY

Panel Chair Craig Bell

Trevor Huggard
Dr Robyn Leeson
Ken McAlpine
Dr Kaushik Sridhar
Professor Allan Rodger

HOMELESSNESS & AFFORDABLE HOUSING

Panel Chair Rob McGauran

Dr Tom Alves
Professor Simon Biggs
Kate Colvin
Associate Professor Susan Feldman
Associate Professor David MacKenzie
Gail Owen OAM



CATHERINE BROWN
LLB, BA, GradDip BusAdmin, FAICD
Chief Executive Officer

Catherine is a lawyer with a commitment to community and innovative philanthropy. After several years in commercial law, she worked in legal, management and consulting roles within the not-for-profit and philanthropic sectors, before she joined the Foundation in 2011. She is completing a PhD by practice related research related to philanthropic foundations and innovation at Swinburne University. She is the author of *Great Foundations: a 360° guide to building resilient and effective not-for-profit organisations* (ACER Press, 2010).

Catherine has held Victorian Government Board appointments as Chair or Deputy Chair of organisations in health, women's affairs and cemetery management.



INDIANA BRIDGES
Legal & Governance Officer



KARALYN HOLE
Executive Assistant to CEO



KERRY JONES
Program Manager Homelessness & Affordable Housing



HARRIET MCCALLUM
Program Manager Healthy & Resilient Communities



DANIEL PEDIADITIS
Program Manager Environment & Sustainability



ALICK WEBER
Program Manager Education & Employment



YUNG LE
Grants Administrator

Through our future focussed research and innovative grantmaking, we are helping communities across Melbourne and Australia transition to become healthy, resilient and sustainable. Our model of philanthropy is based on social change philanthropy.



DARREN MCCONNELL
Chief Financial & Operations Officer



KELLY SPARKE
Data Analyst and Community Insight Manager



LONIA CATALANO
Donor Services Coordinator



DIANNE STREET
Finance Manager



JAISHMA KRISHNA
Finance Officer



TARA NAVARATNAM
Finance Officer



LAURA SALVATORE
Operations Support Coordinator



IRENA GRAY
Receptionist



GARRY TANNER
Chief Marketing & Development Officer



BIANCA MOORE
Donor Engagement Manager



SUZANNE DOIG
Senior Manager Communications & Events



STEPHANIE FICHERA
Digital Marketing & Content Manager



GLONIDA QUIAPON
Graphic Designer



WE BELIEVE
THAT COMMUNITY
PHILANTHROPY
TRANSFORMS
AND CHANGES
COMMUNITIES
FOR THE BETTER.



AUDITORS
External Auditor
Deloitte Touche Tohmatsu
Internal Auditor
Oakton

LEGAL
Gadens Lawyers
Justitia Lawyers

LORD MAYOR'S CHARITABLE FOUNDATION
Lord Mayor's Charitable Foundation Act 2017 (Victoria)
Level 15, 1 Collins Street, Melbourne 3000
GPO Box 1851 Melbourne 3001
(03) 9633 0033

info@lmcf.org.au

Lord Mayor's Charitable Foundation
Lord Mayor's Charitable Fund
The Eldon & Anne Foote Trust

ABN 48 042 414 556
ABN 63 635 798 473
ABN 38 330 915 392

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PHILANTHROPY
SINCE 1923**

